



NEWS SUMMARY

GENERAL

CBI rift with Thatcher grows

The rift between the Government and industry over the state of the economy is putting the Prime Minister's closest supporters in the Cabinet increasingly on the defensive. Hardliners in the Cabinet rallied at the weekend to support Chancellor Sir Geoffrey Howe's determination not to introduce a mini-budget, amid signs that the CBI is likely to follow its gloomy economic report last week with concerted pressure for revisionary measures in the autumn. Details Back Page. Midlands in Recession Back Page.

SA compromise

The South African Government may be willing to compromise on its decision to cede part of the KwaZulu tribal homeland to Swaziland. Page 2

Detention death

Ernest Depale, 21, a black detainee held under South Africa's Internal Security Act, was found hanged in his cell at Johannesburg Police Headquarters. Page 2

Hunger vigil

Mrs Donna Hartman, the wife of the U.S. Ambassador to Moscow, visited Soviet hunger striker Yuri Balowienkov for the third time to try to persuade him to end his 35-day fast for the right to emigrate.

Jobless fast

Three Greek graduates who passed civil-service examinations but never received appointments completed the 50th day of a hunger strike intended to pressure the socialist government into finding them jobs.

Church's assets

Almost four years after the ritual deaths of the Rev Jim Jones and hundreds of his followers in Guyana, the Peoples Temple's £2m assets will be shared by 600 victims and relatives.

Tree campaign

The people of Peking have planted 2.5m trees this summer in the Government's campaign to turn the dry and dusty capital into a garden city.

Boat deaths

About 300 people are believed to have drowned in an overloaded boat sank in the Straits of Makassar off Indonesia last week. The boat, which had a capacity for 60 passengers, was carrying 400.

Ulster questioning

A man who had been held by police investigating last month's provisional IRA bombings in London was being questioned by Ulster detectives, apparently in connection with a murder inquiry.

Coach crash

Thirteen people were injured, one seriously, when a coach carrying 37 members of the Leeds Post Office Rambling Association crashed near Harrogate at the weekend.

Pig liberation

Compassion in World Farming, an animal welfare organisation for several animal welfare groups, is to launch a nationwide campaign next month against the factory farming of pigs.

Bribery...

Seventy-one people have now died as a result of a textile factory fire in northern Tanzania.

West German grand prix at Hockenheim was won by Patrick Tambay (Ferrari, France).

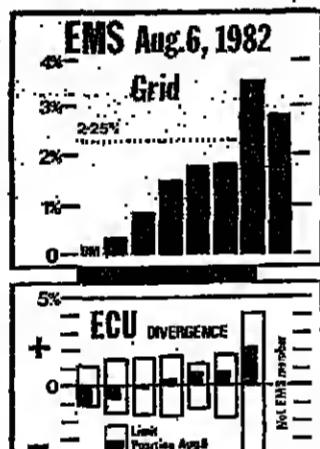
BUSINESS

Texas energy bank rescued

U.S. BANK regulators have arranged for Abilene National Bank in Texas to be taken over by Mercantile Texas Corporation, one of the state's biggest banks. Abilene National lent heavily to energy companies and was hit by the decline in oil prices and by concern about energy-lending banks after the collapse of Penn Square Bank. Back Page

NUOVO Banco Ambrosiano opens for business today with starting capital of £600m (£250m) provided by seven banks. Page 15

THERE was little or no political change within the European Monetary System last week. Interest rates tended to ease a little, but further cuts will probably depend on the attitude of the Bundesbank at this week's meeting of the central council. Here, there could be a cut in the Lombard rate, although recent dollar strength has brought this more into question. However, the Bank of France cut some domestic interest rates, while the Belgian authorities trimmed 1 point off short-term Treasury bill rates. The Italian lira remained the most improved currency within the system, and the D-mark was again the weakest member, although all currencies traded comfortably within their divergence limits.



OVERSEAS NEWS

S. Africa may temper Kwazulu deal

BY BERNARD SIMON IN JOHANNESBURG

THE South African Government may be willing to compromise on its controversial decision to cede a part of the KwaZulu tribal homeland to Swaziland.

According to weekend Press reports, Pretoria has agreed to appoint a seven-man joint commission of South African and KwaZulu Government representatives to investigate the land issue.

The commission proposal was reportedly discussed at a meeting in Pretoria last week between the Zulu monarch, King Goodwill Zwelithini and South Africa's Prime Minister, Mr P. W. Botha.

The King said he was satisfied with the outcome of the talks but no details were disclosed.

South Africa's decision to go

ahead with the transfer of the Ingwavuma district to Swaziland has been widely criticised both in and outside the country. The Zulu leader, Chief Gatshe Buthelezi has warned of widespread violence if the deal goes ahead.

One possible compromise being mentioned is that, instead of transferring the whole of the Ingwavuma region to Swaziland, South Africa would cede only a narrow corridor on the Mozambican border, thereby giving Swaziland access to the sea.

A settlement of the Ingwavuma issue would not, however, solve the issue of the KwaZulu "homeland" in the Eastern Transvaal, which Pretoria has said it also intends banding over to the Swazis.

● Mr Jobo Rampeta, Lesotho

Minister of Works, was assassinated on Saturday in an ambush near his home in the northern part of the country.

Two other people were also killed in the incident, the latest in a mounting wave of violence directed against Chief Leabua Jonathan's Government.

Chief Jonathan's country residence was attacked by gunmen last month.

The attacks were probably mounted by the Lesotho Liberation Army (LLA), military wing of the banned Basutoland Congress Party (BCP) which aims to overthrow Chief Jonathan's Government.

Chief Jonathan announced an election in 1979 when it appeared that the BCP had won a majority of the votes.

Meanwhile, another South

African security detainee, Mr Ernest Depale, has died in police custody, the head of the Security Police, Gen John Coetzee said yesterday.

Gen Coetzee said Mr Depale had hanged himself in his cell at police headquarters in Johannesburg, the same building where Dr Neil Aggett, a trade union leader, died in detention on 33.6 billion by the end of this year.

According to Gen Coetzee, Mr Depale had made a confession to a magistrate shortly before his death.

About 50 people have died in police custody in the past 15 years. With the exception of Dr Aggett, all have been black. An inquest into Dr Aggett's death will be resumed in a Johannesburg magistrate's court next month.

Argentina confirms credit move

By Jimmy Burns in Buenos Aires

ARGENTINA has again indicated its intention of renegotiating part of the \$15bn (\$8.7bn) payments due on its external debt of \$34.6 billion by the end of this year.

But there is still no sign emerging from Buenos Aires that Argentina might default on its debt in the face of the economic sanctions still maintained by the IMF.

Mr Domingo Cavallo, the governor of the Argentine central bank confirmed at a weekend Press conference that Argentina was seeking new commercial credits from international banks rather than a standby credit from the IMF.

"But the return to Argentina to the international money markets will depend on the degree of understanding we find among our creditors," Mr Cavallo said.

Argentina has, however, reportedly been told by international bankers that no formal negotiations on fresh credits can get under way as long as the UK assets freeze, imposed at the start of the Falklands crisis, remains in force.

The election is taking place two years ahead of similar elections in the 21 metropolitan French regions which are being held as part of the Government's decentralisation policy.

The performance of the autonomist candidates who have returned to the voting lists—although the FNLC is staying away—will help gauge the strength of nationalist feeling.

But national lessons will be hard to draw. The Right-wing opposition parties have traditionally been strong in the south of the island. But the Socialists are under-represented in Corsica, compared with national level, the main Left-wing party being the MRG, the minor radical partner in the Paris coalition.

Two hours before polling was due to close at 7 pm, the turnout rate had risen to 57 per cent from 29 per cent registered at midday, according to estimates by the Interior Ministry.

At the same time, the survey shows that purchasing managers remain cautious about how far ahead they commit their companies. The report says that "buying off the shelf" when needed is still prevalent.

On employment the association says that in July only 5 per cent of companies surveyed reported bigger payrolls, down from 8 per cent in June, while 43 per cent said employment was lower, compared with 45 per cent in the previous month.

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WORLD TRADE NEWS

U.S. disappointed at progress in opening up Japanese market

BY RICHARD HANSON IN TOKYO

A TOP U.S. trade official, after four days of talks in Tokyo, said yesterday that very few new market openings were apparent, and few trade problems completely resolved, since the Japanese Government announced a second import liberalisation package in May.

Mr James M. Murphy, Jr., assistant U.S. special trade representative, said, however, that the "dialogue" with the Japanese Government on implementing various parts of the trade package was being taken very "seriously."

Changes in Japan's customs clearance procedures, part of an earlier trade package by Japan, was one example of the "bright spots" of progress over the past year or so.

The U.S. is unhappy with the slow progress in resolving other trade problems. The issue of cigarette imports was given as one example.

The strongest criticism, however, was reserved for Japanese behaviour in the area of industry cartels and import associations which U.S. officials say present barriers to goods from outside the country.

U.S. deputy assistant Secretary of Commerce, Mr. Clyde Prestowitz, expressed strong dis-

Export credit subsidy cut by fall in interest rates

BY PAUL CHEESERIGHT

GRADUAL but significant savings of public money used to subsidise fixed rate export finance—about £1bn over the last two years—have been foreseen by the downward movement of interest rates.

This movement has taken place as the international guidelines for export credit interest rates have moved upwards, thus narrowing the gap in costs to be met by the Treasury through the Export Credits Guarantee Department (ECGD).

The interest rate paid by banks to obtain funds for export finance averaged 12.143 per cent for the period July 19- to August 3, according to ECGD which published last week for the first time a new reference rate.

The reference rate will be calculated each month on the basis of the experience of six banks active in the export finance sector.

But the borrowing rate for

countries granted export credits, since July 19, has ranged from 10 per cent for relatively poor countries to 12.4 per cent for relatively rich countries taking credits with a maturity of longer than five years.

This is the first time in recent years that British domestic interest rates have been so nearly aligned with the permissible minimum export credit interest rates under international guidelines.

The gap between the cost of obtaining funds for fixed rate export finance and the charge to borrowers of export credits was at one stage as high as seven percentage points.

The result of this gap has been a steadily increasing interest subsidy. In the year to last March it is estimated at more than £500m. In the year to March last year it was £461m and in the year previous to that, £357m.

France's Kier group wins £54m Hong Kong contract

BY OUR WORLD TRADE EDITOR

KIER International, part of the French Kier group, has won a £54m contract, in a joint venture with Gammon (Hong Kong), to build the cooling circulation system for China Light and Power's Castle Peak "B" power station in Hong Kong.

Tenders for the order were called by China Light and Power about five months ago. Following the initial submission, Kier and another contractor were called in for further technical and commercial discussions.

The main opposition to Kier winning this contract is thought to have come from Japan. But Kier's contract emphasises the dominance of British companies at the Castle Peak "B" development.

GEC is the main contractor for the project and Babcock Power the main sub-contractor. Finan-

cing of \$1.8bn was arranged in the City of London.

In the case of the cooling system contract, however, finance is being arranged by China Light and Power and no export credits from the UK are involved.

Kier, which has been working in Hong Kong consistently for the last seven years, is an equal partner with Gammon in the joint venture but remains the sponsoring company and will provide the senior management for the contract.

The two companies have worked together before, most recently on stations and tunnels for the Hong Kong Mass Transit Railway Corporation. The advantage for Kier of such an arrangement is that it enables the quick mobilisation of local resources in the build-up to executing the contract.

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Airbus deliveries to Libya delayed

By David White in Paris

MAINTENANCE OF a U.S. embargo on supplies of civil aviation equipment to Libya is holding up deliveries on an Airbus contract estimated to be worth some \$560m (£292m).

Airbus Industrie, the joint venture based at Toulouse, has been particularly secretive about the Libyan order and has never published target delivery dates.

However, trade reports at the end of last year, when news of the contract first leaked out, said that the first two aircraft were scheduled for delivery in June this year.

The order, which has since been listed in Airbus Industrie's official sales tables, involves six A300 Airbuses and four of the smaller A310 aircraft, which are not due for certification until March next year. All are firm orders.

According to the reports, the remaining aircraft were to have been delivered at a rate of two per year to Libyan Arab Airlines.

Engines for both the A300 and the A310 are supplied by either Pratt and Whitney or General Electric of the U.S. There is no other alternative engine.

The partners in the building of the Airbus are Aérospatiale, the state-owned French concern headed by President Mitterrand's brother, General Jacques Mitterrand; Messerschmitt-Bölkow-Blohm of West Germany through Deutsche Airbus; British Aerospace; and the Spanish concern CASA.

Fokker of Holland and Belairbus of Belgium are associate partners.

Philippines wooed by Moscow

By Our Manila Correspondent

THE SOVIET UNION, after years of trying, is on the verge of gaining a toe hold in Philippines industry and investments.

Manila's Board of Investments (BOI) has cleared the way for the Soviet Union to begin feasibility studies for a 1m ton coal-fired cement plant to be built in the tiny island of Semirara, of Negros Island in Central Philippines.

The project holds on the prospect of a barter arrangement whereby the Philippines could pay for the plant with coconut oil, an attractive scheme at a time when the country is finding difficulty in getting foreign loans and its commodity exports are depressed.

The Soviet entry means that a similar plant with the same capacity planned between a British company, Philip Brothers, and a local conglomerate, Construction and Development Corporation of the Philippines (CDCP), has dropped a notch down, a board official said.

The British-Philippine joint venture Negros Cement Company, initially estimated at \$58.8m (£34.4m) has been asked to delay the project by one year till 1986 to give the Soviet Union a headstart, the board official added.

The board indicated that the decision to let the Soviet Union in was a political decision.

The financing terms are still to be negotiated with a Soviet team this month, Mr Roberto Ongpin, the Minister for Trade and Industry announced.

The Soviet entry, however, is being treated with great caution mainly because of security considerations.

The Philippines, a close ally of the U.S. which maintains two large bases, has been resisting Soviet advances for closer commercial ties for years.

On the state of Soviet technology, Mr Ongpin was quoted as saying that its cement production capabilities were "quite adequate."

He expressed confidence that the Philippines, which has long been a cement producer, has the technology to double-check the Soviet-designed plant.

It was on the strength of security objections that the Soviet Union lost its first bid to build a 300 MW coal-fired power plant in Batangas province, south of Manila. It was awarded to Marubeni of Japan.

Board officials said the power plant would entail Soviet technicians staying in the country for at least five years.

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Paul Cheeseright looks at the likely EEC challenge to Reagan's controls

Pipeline embargo prompts legal misgivings

THE EEC's legal challenge to the Reagan Administration's embargo on supplies for the Siberia-West Europe pipeline chimed with an internal debate which has been taking place within the U.S.

U.S. lawyers, in and outside the Reagan Administration, have expressed misgivings about the legality of the embargo, not only in terms of the conflicts involved with European powers, but in terms of its consistency with U.S. law.

Some of these misgivings, marshalled into legal argument with the appropriate citing of precedents, will be used by the EEC when, probably later this week, it sends to the Commerce Department in Washington a firmly worded critique of the embargo.

The Reagan Administration's legal vehicle for the imposition of the embargo is the Export Administration Act 1979.

The policy written into the Act is that there should be controls on U.S. exports only when exports make a military contribution to another country that could affect U.S. security and when controls are necessary to further U.S. foreign policy.

This opens the way in the Act

to provisions for the grant of export licences and the steps necessary for the Secretary of Commerce to take in the imposition of national security or foreign policy controls.

The pipeline embargo was imposed as a foreign policy control. In its two stages, the embargo has extended the list of oil and gas equipment and technical data available for export to the Soviet Union. It has expanded the export and re-export control regulations to apply to U.S.-owned or controlled foreign firms. It has extended control to U.S. licensed products.

Mr Rosenthal suggested the idea of the U.S. licensor having a perpetual veto over future use of the technology in anticipation of possible future export controls is dubious.

It is even more doubtful that such a private contractual right by itself can validate, as a matter of law, any new, not easily anticipated, U.S. controls over the foreign licensee.

But the EEC will take this point further. In its comments on the embargo to the Commerce Department, it will argue that insofar as such terms of contract are "operative", they work as a matter of civil or contract law.

This does not mean, the EEC will say, that they have the

former senior official of the U.S. Justice Department, noted to the Senate Judiciary Committee last March that contract provisions are construed in terms of the reasonable expectations of the contracting parties.

But many U.S. export contracts have in them, to protect U.S. sellers, a provision that the recipient of the goods or technology will abide by the U.S. export and re-export regulations.

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effect of extending U.S. sovereignty outside the U.S. Sovereignty is not negotiable.

In turn this strikes into the heart of the argument between the U.S. and the European powers with contracts for the pipeline affected by the embargo. This is the degree to which the U.S. can legitimately extend its jurisdiction to control economic activity and policy outside its borders.

This is a reference to the 1976 Timber case judgment. It said that the national interests of sovereign powers had to be balanced. Put another way, the U.S. should not seek to exercise its laws outside its borders, unless its interests outweighed those of the foreign powers involved.

In the pipeline case, France, Germany, Italy and the UK—the countries most affected by the U.S. embargo—would inevitably argue that their interests with some firms of business at stake, not to speak of gas supply contracts, are more closely involved than those of the U.S.

They will also note, like Mr Rosenthal, that the foreign boycott provisions of the Export Administration Act forbid those under U.S. jurisdiction to comply with the foreign export controls of nations seeking to implement foreign policy at U.S. expense.

Congress did not say that U.S. law could be applied regardless of the consequences, regardless of whether the laws of other nations would be overriden, and regardless of what U.S. law would say if the situation was reversed, Mr Rosenthal observed.

His argument was that use of the Act, when it affected other nations, needed to be consistent with "the conflict of laws principle of jurisdiction, applied by U.S. courts when U.S. extraterritorial enforcement is sought in litigated cases."

This is a reference to the 1976 Timber case judgment. It said that the national interests of sovereign powers had to be balanced. Put another way, the U.S. should not seek to exercise its laws outside its borders, unless its interests outweighed those of the foreign powers involved.

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UK NEWS

Commercial plan for land agency

BY WILLIAM COCHRANE

BETWEEN 25 and 30 per cent of the work of the Property Services Agency could be hived off into a commercial property division if the ideas of Mr Montague Alfred, its chief executive, are put into practice. Mr Alfred put his proposals to PSA staff a month ago.

The PSA has been troubled in recent years by allegations of fraud and corruption which Mr Alfred has described as minor in relation to its size. It has general responsibility for meeting the needs of central government, the armed services and other public sector clients, for land, accommodation, fixed installations and associated supplies and transport services.

Mr Alfred said that the PSA had a total annual spending of about £2.25m, 65 to 70 per cent of which went on defence services.

He saw the possibility of applying objective performance criteria to 80 per cent of its civil estate, and perhaps 20 per cent of the defence estate. This would give the proposed property division an asset value of between £300m and £500m.

The property division would seek to apply current market rents, rents reviews every three, five or seven years, extension of maintenance responsibility to the tenant, and over the period a departmental tenant would expect to require a specific pro-

perty in the interests of "saving money for the taxpayer," Mr Alfred said.

The PSA has reduced its staff from 50,000 in 1972, and 39,000 in 1979, to 30,000 in April of this year. It has realised £200m from the disposal of assets over the past three years.

Mr Alfred said he expected Government cuts in the Civil Service to release 65m sq ft of office property in London alone and between 1980-86. This would save about £50m in running costs and reduce office space from 33m sq ft to about 27m sq ft.

The Nationwide Building Society, Britain's third largest, issued £10m of negotiable bonds by a placing on the London Stock Exchange last Friday. The amount has been increased from original issue of £5m last year, rising to £7.5m.

This is Nationwide's 18th negotiable bond issue since July 31 last year, in line with its plans to use the money markets to supplement its normal supply of funds. The society has raised £95m by this means; £30m last year against an earlier target for 1982 of £120m.

Nationwide plans to continue making regular issues of the bonds and will increase further the amount placed on each occasion, subject to Bank of England approval.

Council to help fund Glasgow show centre

By Alan Forrest

GLASGOW DISTRICT Council is to contribute £6m towards the cost of a new £30m Scottish Exhibition Centre in the city's dockland.

The project is expected to create 500 jobs during construction and 30 full-time and 500 part-time posts when the centre opens.

The 64-acre site at Queen's Dock, Finnieston, was chosen by the Scottish Development Agency (SDA) from 49 possible locations. Its position will tie in with Glasgow's rapidly-developing hotel accommodation—the Holiday Inn and the Grosvenor are to open this year, while the Skean Dhu in Renfrew Street is still in progress and the Sheraton chain is seeking a city location.

Further, 200-bed, three-star hotel is planned for the exhibition complex, which is to provide 20,000 sq mtr of exhibition space—a main hall to hold up to 18,000 spectators and a range of smaller halls.

Private investment in the project was a condition by Mr George Younger, Secretary for Scotland, on his support. The private sector and the SDA will each pay £5m towards the £18m construction cost, with Glasgow District and Strathclyde Region to provide £3m each.

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Analysts gloomy on economic recovery

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

CITY analysts are taking a gloomy view of the broker, Capel-Cure Myers, which expects zero growth this year and only 1 per cent improvement in output next year. Its pessimism is based partly on the view that exports will hardly grow this year, and that growth next year will only be slow, while imports will increase sharply. It is also pessimistic about the extent to which companies will increase stocks.

Consultants Standish Hall and the Henley Centre for Forecasting both predict a growth of output of about 1 per cent for this year, and a recovery of about 2½ per cent next year.

However, it says that even if the Government wanted to give a direct stimulus to the economy by tax reduction, its hands are tied to some extent because of the recent high level of imports.

Any attempt at a direct fiscal stimulus is likely to result in a sharp rise in import penetration and massive deterioration of the balance of payments, due to the recent loss of productivity," Capel says.

An alternative way to try to promote recovery the firm suggests, would be for the Government to engineer a modest devaluation of sterling by continuing its recent policy of cutting interest rates.

However, after a analysis of the consequences of a 5 per cent depreciation of sterling, Capel says that it does not believe the higher growth rate of output (about 4½ per cent in 1984 compared to 3½ per cent, with policies) would outweigh the increased inflation which devaluation would cause.

If the Government were to hold to its present course, Capel believes the annual inflation rate could be reduced to 5.5 per cent by the end of 1984.

This, with continued increases expected in industrial productivity, would help the economy to recover. However, a 5 per cent devaluation could add three percentage points to the inflation rate by 1984, the broker believes.

An even gloomier view is

Defence costs more than health service

By Alan Forrest

A DESTROYER costs almost three times as much as a motorway, a modern mine-sweeper half as much again as a hospital, and a helicopter twice as much as a school, according to a report published this weekend.

The defence budget for 1982-83 was £14,000m, compared to the £11,635m cost of the National Health Service, but much of the difference is made up of expenditure on new weapon research. Labour Research, the independent trade union research organisation, says.

The report compares the estimated £1,635m expenditure on defence research and development to the Medical Research Council budget of £107m, and points out that the whole British Rail electrification programme, at £225m, is to cost £75m less than the development programme for the advanced HARRIER jump-jet.

Defence costs every household in the UK £13.53, the report adds.

De Lorean receivers to await consortium

BY JOHN GRIFFITHS

THE SLOW progress towards a rescue of the De Lorean car manufacturing enterprise in Belfast will be reviewed in New York today by the Belfast Receivers and Mr John De Lorean, chairman of the company which sells the cars in the U.S.

The Receivers, Sir Kenneth Cork and Mr Paul Shewell, are expected to tell Mr De Lorean that a still-unnamed UK consortium remains in the running to take over in Belfast, and that Mr De Lorean's own proposed £25m (£20m) rescue must continue to take a back seat.

Just less than two months ago, the Receivers and Mr De Lorean signed a letter of intent under which he would be free to mount his own rescue if the consortium were unable to do so. It envisaged that the UK group would complete negotiations by July 31.

That the consortium did not do so is understood to be the result of the complexity of the links between the Belfast and U.S. companies, involving such matters as royalty arrangements with private U.S. investors and other payments, such as for technical assistance.

Mr De Lorean has little option but to co-operate. His rescue operation cannot survive without a supply of cars from Belfast. He cannot move manufacture of the cars elsewhere. This is just because of the cost of setting up a new plant from scratch. Although the rights to the car are held by a private U.S. investment partnership, the U.K. Government has the right to transfer them to an operation of its own nomination.

Mr De Lorean could, of course, shut down his U.S. sales operation in protest. That would almost certainly mean fins for Belfast. It could also affect Mr De Lorean's reputation.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	International Gifts Fair (01-835 9201), Jumill	
Aug. 12-15	August 12)	
Aug. 21-30	Wine and Beer Festival (01-778 1256)	Olympia
Sept. 5-9	Motor Cycle Show (01-838 1200)	Met Eon Hall, Brighton
Sept. 5-9	International Hardware Trades Fair (0727 63213)	Earls Court
Sept. 5-12	International Watch, Jewellery, and Silver Trades Fair (01-643 8040)	Olympia
Sept. 5-12	International Air Show (01-839 3211)	Earls Court
Sept. 7-10	Label, Labelling, Marketing and Identification Industry Exhibition (ABELLEX) (01-467 7728)	Farnborough
Sept. 7-10	International Toy Fair (021-705 6707)	NEC, Birmingham
Sept. 12-16	International Manufacturing Industries Exhibition (WIE) (01-495 1951)	NEC, Birmingham
Sept. 12-15	MAP International Manpower Fair (0727 63213)	Earls Court
Sept. 15-16	Call Winding International '82 (0202 891339)	Wembley Conference Centre
Sept. 21-23	National Bakers' Buying Fair (01-446 2411)	Barbican
Sept. 21-23	Harrowgate Fashion Fair (01-637 2400)	Harrogata
Sept. 24-28	Environmental Health Exhibition and Congress (01-637 2400)	Scarsborough
Sept. 24-29	British Footwear Fair (01-733 2071)	Olympia
Sept. 27-29	Fashion Shoe Exhibition (0462 50383)	Kensington Close Hotel
Sept. 27-29	Construction Industry International Exhibition and Conference (01-242 3771)	Imperial College, London
Sept. 27-Oct 1	Furnaces, Refractories, Heat Treatment and Fuel Economy Exhibition (0737 68611)	NEC, Birmingham
Sept. 28-Oct 1	London Business Show (01-647 1001)	Barbican

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Aug. 11-15	International Trade Fair for Hotels, Restaurants, Catering and Food—HOTELLEX (01-617 7688)	Bangkok
Aug. 18-21	Business Equipment and Computer Exhibition—COMEX (0433 38085)	Hong Kong
Aug. 19-21	International Electronic Packaging and Production Equipment Exhibition—INTERNEPCON (0483 38085)	Singapore
Aug. 27-29	International Men's Wear and International Jeans Fair (01-730 4945)	Cologne
Aug. 28-Sept 1	International Autumn Fair (01-734 0543)	Frankfurt
Aug. 30-Sept 2	Fashion Samples Fair—INTERCHIC (01-749 3061)	Berlin
Sept. 4-7	Indo-Perfume Exhibition (01-486 1951)	Utrecht
Sept. 6-11	International Shipbuilding, Marine, Small Ships and Fishing Exhibition (021-705 6707)	Paris
Sept. 11-16	International Public Works Congress and Equipment Show '82 (01-637 2400)	Korea
Sept. 14-18	International Electrical Technology Fair—FINTECH (01-486 1951)	Helsinki
Sept. 14-19	International Exhibition for Auto, Motor Car Workshop Service Station and Garage Equipment (01-734 0543)	Frankfurt
Sept. 14-22	International Motor Fair (01-486 1951)	Zagreb
Sept. 18-21	International Sports Equipment and Leisure Goods Exhibition—SPOREX—ASIA (01-681 7688)	Singapore
Sept. 21-23	International Exhibition and Conference for the Pharmaceutical, Cosmetics, Toiletry and Allied Industries—INTERPHEX (021 384 3384)	New York

BUSINESS AND MANAGEMENT CONFERENCES

Aug. 23-27	Management Training Consultants: Techniques of supervisory and management training for trainers (0333 27062)	Leicester
Aug. 25	Oyze/IBC: Deep water pipeline technology (01-242 2481)	Norway
Aug. 30-Sept 1	Management Centre Europe: Developing high performance teams (02 219 03 90)	Brussels
Aug. 31-Sept 2	FT Conference: Aerospace enters a new era (01-621 1355)	Grosvenor House, W1
Sept 1	John Ottensoser: Tax planning: New Opportunities for the Professions (01-499 8281)	Sevay Hotel, WC2
Sept. 6-8	Frost and Sullivan: Data Communication—advanced concepts and systems (01-486 8277)	Mount Royal Hotel, London
Sept. 7-10	Industrial Relations Services: Law for personnel industrial relations and works managers (01-324 4751)	Royal Horseguards Hotel, Ltd
Sept. 7	Centre for Extension Studies: Contingency planning for bomb, arson and kidnapping threats (0509 262171)	Loughborough
Sept. 9	Oyer/IBC: The art of negotiating (01-242 2481)	Hyatt Carlton Hotel, SW1
Sept. 13-15	Tia Textile Institute: Textile machinery—Investing for the future (061-834 8457)	Palace Hotel, Lucerne
Sept. 13-14	Concrete Society: International symposium on concrete roads (0126 8661)	Tara Hotel, W8
Sept. 13-15	Frost and Sullivan: Understanding and using CAD/CAM (01-486 8277)	Mount Royal Hotel, W1
Sept. 13-15	FT Conference: World Financial Futures (01-621 1355)	London Press Centre EC4

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Financial Times Conferences

The Financial Times programme of events will feature the following major conferences in London during September and October.

AEROSPACE ENTERS A NEW ERA

August 31, September 1 & 2

WORLD FINANCIAL FUTURES

September 13, 14 & 15

UNIT TRUSTS—THE WAY AHEAD

October 13

WORLD TELECOMMUNICATIONS

October 14 & 15

EUROPEAN BANKING FORUM

October 18 & 19

In addition the FT-City Course, the 25th in the series, will be arranged with the City University from September 30-December 2. This is designed to provide a broad understanding of all aspects of the centre.

All enquiries should be addressed to:

The Financial Times Limited

Conference Organisation

Minster House, Arthur Street

London EC2R 9AX

Tel: 01-621 1355

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UK NEWS

Airline introduces new class

By Our Aerospace Correspondent
COMPETITION on the London-Singapore air route will increase from September 6, when Singapore Airlines introduces its Business Class service on 747 Jumbo jets.

The Business Class fare will be £782 single, compared with the normal Economy Class rate of £632 (each fare including one stop-over).

For this money, the executive will get a seat in the cabin immediately behind first-class, with 36 seats against the normal 32, giving a space between seats of about 38 inches.

Other benefits will include seat selection at the time of booking; special check-in counters at Heathrow and Singapore (Changi); special lounges at the airports (SIA is building its own Silver Kris lounge at Heathrow); a free baggage allowance increased to 30 kilos; improved in-flight service; free meals and bar service with an increased number of cabin crew; and other facilities, including improved hotel accommodation.

Among the latter will be no extra charge for a spouse staying in the same room in an hotel, and extended check-in times at no extra charge.

Air Europe plans Gibraltar service

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

AIR EUROPE, the UK holiday airline, is making its first bid for a scheduled air service between the UK and Gibraltar. It has applied to the Civil Aviation Authority for permission to fly three times a week from Gatwick, starting on April 1, 1983, with another once-weekly service each way from Manchester. The airline is seeking a 10-year licence, and will use Boeing 737 jets.

Air Europe already flies Gatwick-Gibraltar and Manchester-Gibraltar, but with charter services only, on behalf of holiday tour operators. It also carries newspapers and mail to The Rock.

Mr Erol Cossey, deputy managing director of Air Europe, said: "We have a special relationship with Gibraltar, having carried 90,000 passenger passengers to The Rock since we started to serve that destination in 1979."

Air Europe recently announced a pre-tax profit of £5.4m for the year ended March 31 1982, on a turnover of £22m. It recently ordered two Boeing 757 jets, for operation in 1983, in a £40m deal with British Airways.

This summer the airline expects to carry 1.2m passengers to 32 European destinations on

QE2 sea trials successful

THE QE2 returned yesterday from 24 hours of sea trials in the English Channel. The ship had been refitted after use as a troop-carrier by the South Atlantic Task Force.

Thousands of holidaymakers watched the 67,000-ton Cunard liner sail through the Solent in new livery of light grey hull and orange funnel. The ship has always had a black hull and a black and white funnel.

This acceptance that the manpower savings which BR hopes to secure from flexible rostering will be achieved by voluntary redundancy and other methods is contained in an agreement reached last week between all

• British Airways is to spend £850,000 on improving the interiors of its ageing fleet of One-Eleven jet airliners to give the aircraft more "customer appeal" and to help the airline compete on routes out of Heathrow, Manchester and Birmingham.

• Rolls-Royce is developing a new version of its RB-211 Dash 535 engine, the H4 with 41,500 lbs thrust, which it has offered to McDonnell Douglas of the U.S. for use on a new, longer range and improved version of the DC-10 Tri-jet, the MB-EEB.

• Pilkington Britten-Norman, of Bembridge, Isle of Wight, the manufacturer of light transport aircraft, has reached agreement with Mr Ron Hauck, president of International Aviation Corporation, whereby he will build the Trislander three-engined commuter aircraft at his facility at Homestead Airport, near Miami.

The aircraft will be called the Tri-Commutair. After basic manufacture at Homestead they will be flown to IAC's main base at the general aviation airport for completion to customers' requirements.

Sales of Pilkington Britten-Norman's range of aircraft have now topped 1,000.

BR flexible rostering will not involve compulsory redundancy

BY PHILIP BASSETT, LABOUR CORRESPONDENT

BRITISH RAIL has agreed with its unions that there should be no compulsory redundancies through the introduction of more flexible work rostering for its 24,000 train-drivers.

This acceptance that the manpower savings which BR hopes to secure from flexible rostering will be achieved by voluntary redundancy and other methods is contained in an agreement reached last week between all

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Merseyside dockers' pay talks

A WEEK of intense negotiations opens in Liverpool today to resolve the deadlock between port management and the dockers' union over the dockers' annual pay and productivity package.

The Port Modernisation Committee on which the employers and the Transport and General Workers' Union are equally represented has met intermittently over the last three months without resolving the claim.

The possibility of an all-out strike has fanned employers' fears of further damaging the loss-making port. The two sides have agreed to talk throughout the week to end the stalemate.

The chairman of the Port Employers' Association, Mr James Fitzpatrick, is managing director and chief executive of the Mersey Docks and Harbour Company, which lost £7.5m last year.

He says he is determined that by the weekend the port will have an agreement that will "ensure stability and a strong future both for the men and the Mersey."

Chairman of the Mersey Docks shop stewards, Mr Denis Kelly, said yesterday: "I am confident we can reach agreement although a lot of hard bargaining remains to be done."

The outcome of the negotiations will be reported to a mass meeting of the dockers in Liverpool boxing stadium a week on Wednesday.

INSURANCE

Increased losses in non-life sector

BY ERIC SHORT

THE NON-LIFE insurance sector in Britain is in the middle of a depression. Keen competition in almost all its areas of global operation for all classes of business, personal as well as industrial and commercial, has resulted in widespread rate-cutting and increased underwriting losses. A clearer picture of the situation should emerge as the UK composites report on their half-year results, starting with Commercial Union Assurance tomorrow.

The operations of an insurance company can be divided into three sections. First, there is the profit or loss on its insurance operations—the difference between premiums received and claims and expenses paid out. Next comes the interest and dividends earned by investing the cash flow received and the reserves held by the company. Last, there is the capital appreciation on the investments held.

Interest rates being high throughout the world, many insurers have been prepared to cut premium rates in order to maintain cash flow for investments, thereby incurring underwriting losses which they hope to offset by the growth in investment income. More concern is placed on the overall return on capital employed. These conditions influence insurers in their operations in the various insurance markets.

The U.S. accounts for almost half of insurance business, so analysts have to pay particular attention to it in assessing the prospects of UK composites. Stockbrokers James Capel have produced a comprehensive survey of the North American market, which points out that the insurance trade cycle in the U.S. is by no means homogeneous—different classes of business show different patterns. But overall results are heavily influenced by the automobile business, which accounts for more than one third of U.S. premiums.

James Capel consider the outlook for automobile business to be improving slightly, operating ratios coming to a peak this year after rate increases and a lower number of claims. The survey is pessimistic about other lines of business—some owners, commercial, multiple

and general liability—though it points out that workers' compensation business has remained remarkably resilient in a bustle context. It concludes with a forecast that the bottom of the U.S. underwriting cycle should be reached next year and that should be a modest recovery in 1984.

Royal Insurance and Commercial Union both been expanding their U.S. business, in the past couple of years, away from their stronghold traditional in the north-east. They should show strong premium growth, with a corresponding effect on investment income.

General Accident appears to be lagging in U.S. growth.

The UK used to be regarded as a sound and profitable insurance market, but not any more. Those conditions attracted overseas insurers who have been keenly for commercial business. As a consequence, commercial rates have been drastically cut and the established UK companies have turned to the hitherto neglected domestic market for growth.

The U.S. sector has seen keen competition for domestic business, especially in private motor insurance.

Stockbrokers Wood Mackenzie forecast that premium growth in the UK will lag behind inflation this year and next, and they expect the general trend in profitability to deteriorate. But the deterioration will be hidden in the effects of the severe winter weather early this year, which cost UK insurance companies more than £250m in adverse weather claims and entailed poor figures for the first quarter. The rest of 1982 will indicate a recovery, "albeit because of better weather, and will mask the underlying deterioration."

Analysts agree that, despite the gloom, shareholders can look forward to higher dividends in 1982. Stockbrokers Rowe and Pitman forecast a rise of 11 per cent on average in interim payments and of about 12 per cent for the whole year. That view is based on the underlying strength of the assets held by the composites. The next few weeks should be interesting for shareholders in the insurance industry.

Petrol 'profiteering' claim

AN MP has attacked the decision by Shell to raise petrol prices. Mr Walter Johnson (Lab, Derby S.) called on the Government to stop what he called "gross profiteering" by oil companies.

Shell announced on Friday that it would reduce subsidies to dealers from midnight last night—a move which will force

up prices at its garages by 8p a gallon.

Other leading companies are expected to announce similar increases early next week, bringing the average price of four-star to £1.72 a gallon.

Mr Johnson said: "This scandalous imposition on the motorist will have the effect of pushing up the cost of living.

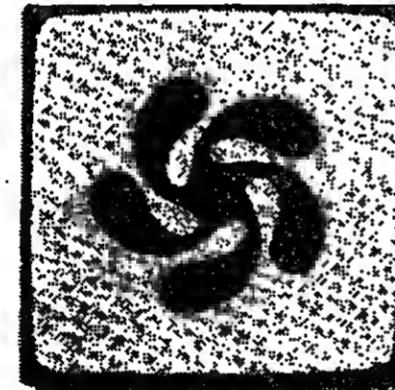
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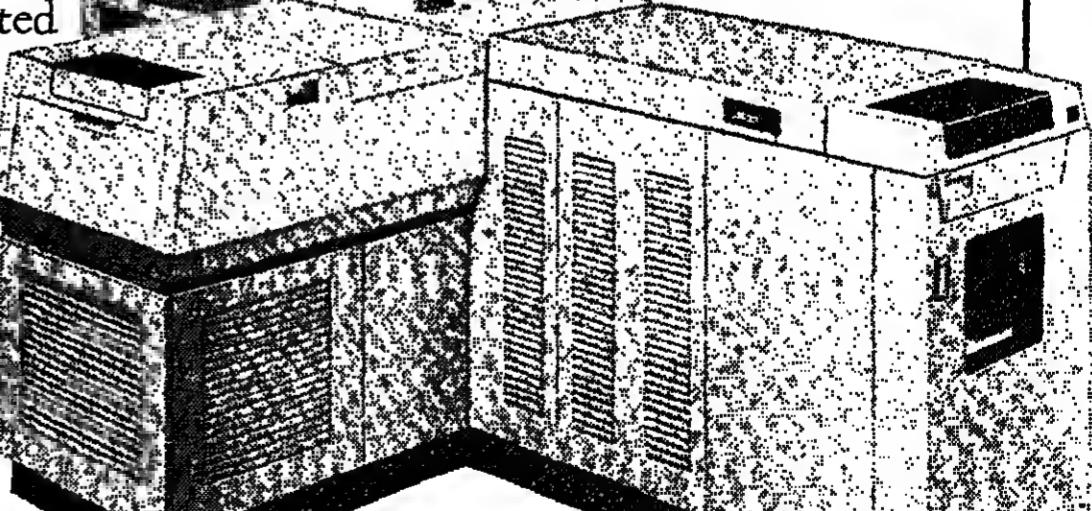
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FT82

BUILDING AND CIVIL ENGINEERING

Civil engineers' hopes are dashed

THE OUTLOOK for the civil engineering industry has deteriorated since the Spring, despite earlier signs that the bottom of the recession might have been reached.

The Federation of Civil Engineering Contractors says in its July survey that workloads and order books have continued to decline since its last survey in April.

"The decline in the civil engineering industry has once more begun to quicken, after a period when the indications were for a stabilisation in workload, albeit at a distinctly low level," the Federation comments.

The survey shows that 47 per cent of contractors reported lower order books in July than six months earlier while 52 per cent said that order books had fallen compared with a year ago. Only between 20 and 25 per cent of respondents said that orders had improved.

In April, 44 per cent of companies had reported a drop in orders over the previous six months and 47 per cent said that orders had fallen over the 12 months period. At that time, civil engineering companies were talking about possibility of the bottom of the recession having been reached.

The Federation says that larger companies appear to have been worst affected by the deterioration that has taken

place since April. A higher proportion of larger companies report reduced order books and "show substantial shedding of both staff and operatives, with staff reductions particularly prominent."

A rise in invitations to companies to tender for new work has not been reflected in increased workloads, says the survey, which implies that more companies are being asked to tender for the same job while the average value of contracts has fallen.

The Federation comments: "In overall terms, the picture presented would indicate a growth in small, abort term contracts which are more labour intensive, such as repair and maintenance. Tendering continues to be very competitive. This is reflected in the relative performance of firms with small companies stabilising to a degree, while larger companies are achieving renewed contracts."

In brief, the civil engineering industry is no longer a plateau and the subdued optimism beginning to appear earlier in the year has evaporated. It is clear that unless positive steps are taken to invest in capital infrastructure then the industry will continue to decline and its unemployment rate will rise above its present level of 25 per cent," the Federation concludes.

ANDREW TAYLOR

'Keep some existing regs'—surveyors

THE CURRENT system of building regulations should be retained for some types of building work, according to the Royal Institution of Chartered Surveyors.

The RICS is urging the Department of the Environment not to completely abandon the present regulations when proposals for a more flexible system are finally introduced. The Government's plans for introducing a new system of monitoring and administering building control regulations, using private certifiers, were contained in a consultative paper published nearly two weeks ago.

Commenting on the consultation paper, the Institution says that, despite the clear need for simplification and change, many builders would prefer "the concrete guidance and

uniformity" of the present regulations system when involved with low-rise, conventional buildings.

Mr Peter Pitt, chairman of the Institution's working party on building regulation and control, said last week that the new proposals have been composed to suit building designers rather than builders and those who had to operate the controls.

Mr Pitt claimed it was an illusion to pretend that any real change in the system would occur until a full library of approved documents illustrating the new regulations had been compiled under the aegis of a properly constituted Building Control Board.

Until then, he emphasised, the present regulations—amended and improved—should be used. MICHAEL CASSELL

GLC studies housing association aid

THE TANGLED affairs of the Strongbridge Housing Association, whose management committee includes three members of the Greater London Council's Conservative front bench, are at the centre of the GLC inquiry now being held into the financial aid provided to housing associations by the council over the past 20 years.

The inquiry, which began last week, is being conducted by an independent QC.

The Association, more than £750,000 behind with loan repayments to the CLC and to Hillingdon Council, has also been the subject of an inquiry by the Housing Corporation, the body charged with financing and overseeing housing associations—the voluntary non-profit bodies which provide accommodation at "fair rents."

Strongbridge claims that its difficulties are due to the failure by the Department of the Environment to pay revenue deficit grants to which the Association is entitled, a not uncommon source of financial embarrassment to the associations, as the grants are discretionary.

But controversy has also centred on the role of Mr Geoffrey Seaton, Conservative GLC member for Surbiton and Opposition Chief Whip on the CLC until the end of last month. In addition to receiving a salary as acting secretary and chief executive of Strongbridge, he was also director and part owner, with other members of his family, of Geoffrey Seaton Management Services Ltd, which had the contract for rent collection and other estate management duties for the association.

Such links are now illegal, under legislation passed in 1980.

Contracts already in force, such as that with Mr Seaton, are, however, exempted, and there is

no suggestion of any illegality

in Mr Seaton's position. But nothing new in the housing association movement.

For many in the Labour party an additional motive, apart from the understandable pursuit of rumours involving the opposition, is a deep-rooted suspicion of housing associations.

At the same time, however, some Labour members, such as Mrs Gladys Dimson, a past housing chairman with long-standing personal involvement in the housing association movement, have expressed the hope that the inquiry will not lead to a genera-

The Strongbridge Report

Arrears totalled £453,000 bnt, after allowing for likely subsidies from the DOE, debts remain totalling £184,000. The Association can only meet these by selling assets.

Major causes of the arrears were failure "over a protracted period" to seek subsidy at the earliest possible opportunity and the fact that management expenses were more than £20,000 in excess of DOE norms.

The estates were not well maintained. There was mismanagement, but no evidence of misconduct or illegality. It recommended that another association should take over; that nine Housing Corporation nominees should join the Boards to give the Corporation a clear majority; and that the contracts with Mr Seaton and his two companies should be ended as soon as possible, without compensation. Mr Harold Mote has offered to resign from the chair of both Associations.

In addition to Mr Seaton, the association's management board includes as chairman Mr Harold Mote, CLC member for Harrow East and GLC opposition spokesman on transport, Sir Nigel Fisher, Conservative MP for Surbiton, and Mr David Howe, who works in the Prime Minister's political office. The particular enthusiasm of Labour members in pursuing the case is therefore understandable—even if, for good measure, the board

is initially financed by loans from the Housing Corporation or from local authorities. On completion and after submission of audited accounts, these are partly paid off by a government capital subsidy known as

Hoover association projects

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FINANCIAL TIMES SURVEY

Monday August 9, 1982

مكتبة المجلد

Panama

Panama is slowly trying to fill the power vacuum created by the death in a plane crash of General Torrijos, the country's benign dictator for 13 years. Relations with the U.S. remain uneasy but the stability of Panama, the home of the canal, is vital to Washington

Testing year lies ahead

By WILLIAM CHISLETT

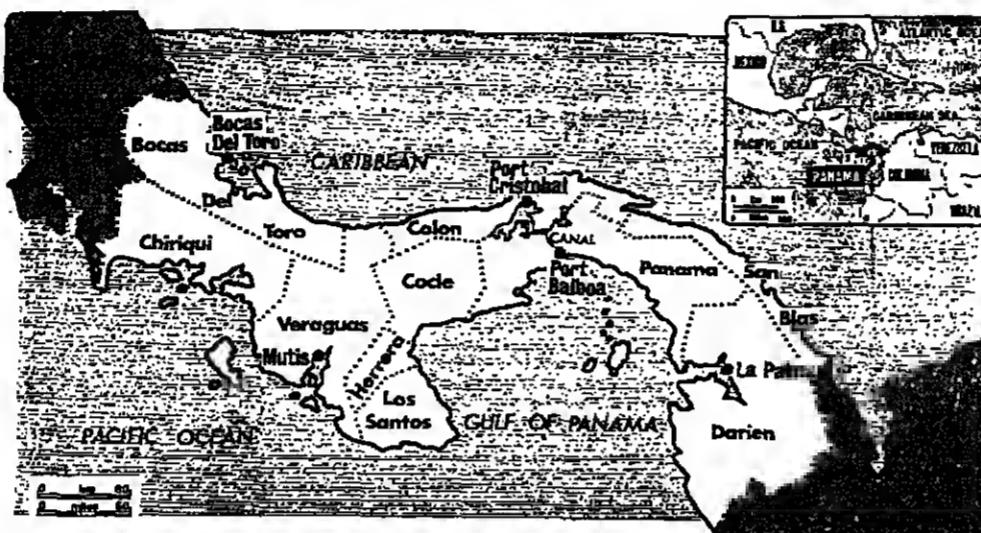
EVERY DAY, people visit a simple marble tomb at the main cemetery in Panama City. The tomb, which always has fresh wreaths by its side, is watched over by four National Guardsmen who stand to attention in the sweltering heat.

On July 31, the first anniversary of the death of General Omar Torrijos, Panama's benign dictator for 13 years, thousands of people converged on the cemetery and gathered at other places around the country for acts of homage sponsored by the Government of President Ricardo de la Espriella and the National Guard, which General Torrijos headed.

The guards' barracks, across a plane crash is still keenly felt, and that vacuum is displayed a poster carrying one heightening the sense of Gen Torrijos's many sayings. The poster, referring to his death, reads: "Pick up the National Flag, kiss it and carry on with the work."

A current best-seller in Panama is a collection of many of the general's sayings. The airport has been renamed after him and his face stares out from postage stamps and numerous posters.

The visitor to Panama, the home of the canal which acts as a vital funnel for world trade and also of the largest offshore banking centre in the Americas, cannot but be struck by the reverence still paid to Gen Torrijos. The power vacuum created by his death in



Arnulfo Arias.

Gen Torrijos's closest aides say that had he lived he would not have run in the elections for the official Revolutionary Democratic Party (PRD). The party was formed in 1978, along the lines of Mexico's long-ruling and broadly-based Institutional Revolutionary Party (PRI), in order to legitimise the "revolutionary process" started by Gen Torrijos. The PRD is an uneasy mixture of Marxists, Social Democrats, businessmen and nationalists.

The general, however, wanted to remain in the background as the commander of the National Guard and the power behind the throne. He had a remarkable ability, through the force of his personality, to steer a path of consensus policies and keep

both labour and capital happy, something quite out of the ordinary in turbulent Latin America.

His ambition was to continue his progressive international foreign policy, which so infuriated Washington and became president of the Non-Aligned Movement in 1983. He would have found a civilian presidential candidate in his mould for the PRD.

Gen Torrijos's death, however, has laid bare the infighting in the Government which was kept at bay while he was the final arbiter, and intensified the jockeying for power. Sr Arístides Royo, whom Gen Torrijos hand-picked in 1978 to be President, resigned at the end of last month after falling out with the National Guard.

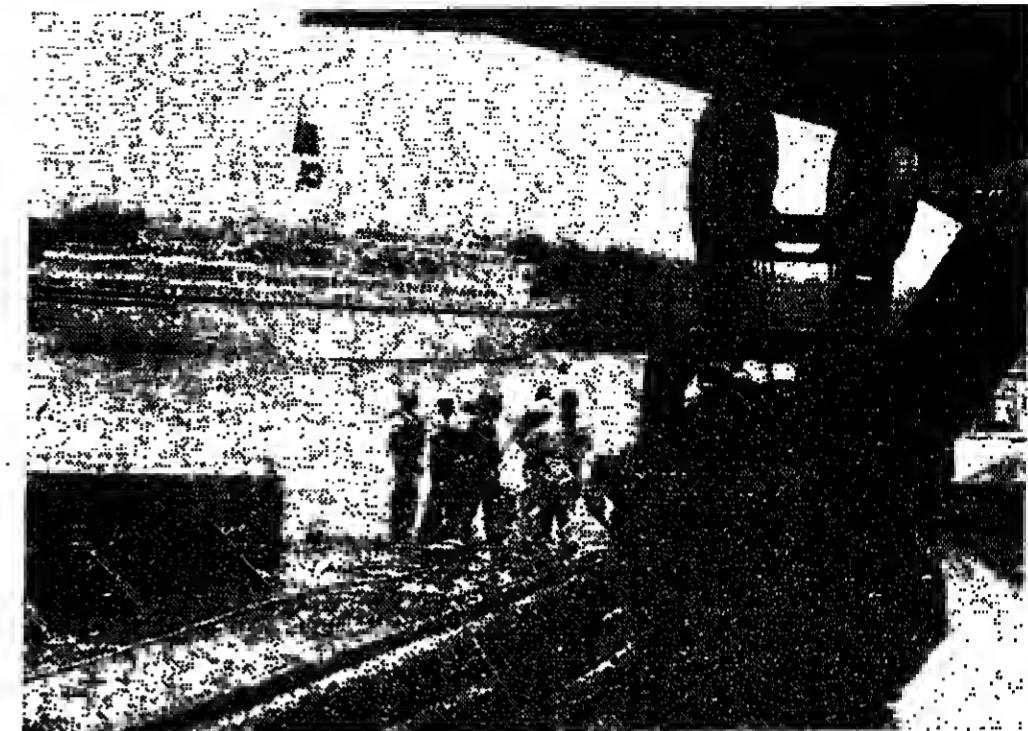
Meanwhile, centrist opposition parties like the Christian Demo-

President Sr. de la Espriella.

The National Guard, too, has had its internal differences which culminated in March in the forced retirement of its head, Colonel Florencio Flores, in a palace coup. By most accounts the first President Royo knew about the change was when Colonel Rubén Darío Paredes, the new guard head who quickly promoted himself to general, presented President Royo with a decree to sign legalising the changes. Relations between the executive and the military have been strained.

Gen Paredes is now trying to step into Gen Torrijos's shoes. He is expected to retire next year, and to run for the presidency for the PRD. The remark also raises the key issue of the future role of the National Guard.

If Gen Paredes is presented as the PRD's candidate, the National Guard will identify itself even more than now with



Dredging operations, an important part of the maintenance of the canal, continue as The Royal Viking Sky makes a northbound transit

crats are trying to exploit the power vacuum and the growing discontent with the Government by forming a united front against the PRD. To the Government's audible sigh of relief, the opposition, which includes the Panamanian Party of Dr Arias, aged 81, is presently as divided as the Government.

A cosy relationship has grown up between the guard and the political bureaucracy with the guard now regarding itself as the custodian of the legacy of Gen Torrijos. The upper echelons of the guard were all formed under Gen Torrijos and most are said to share his progressive views. The guard appears determined not to allow the clock to be turned back.

Washington long viewed Gen Torrijos as a nuisance in its backyard who was fanning the flames of revolution with his espousal of the cause of the Nicaraguan Sandinistas. Shortly after Gen Torrijos's death, Gen Vernon Walters, President Reagan's diplomatic troubleshooter, visited Panama and told the National Guard command that Washington hoped that now Gen Torrijos was dead, Panama would stop "messing around" with revolutionaries. Gen Walters, said a participant at the meeting, was politely told to go to hell.

Panama has not ceased in its

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Foreign policy: bold plan to help ease the conflicts of the Central American region IV

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Logistics: Panama offers the most developed industrial-commercial infrastructure in all of central Latin America and the Caribbean, especially for light-assembly operations; ample utilities and hydro-electric power supply; a modern international telecommunications system; and an advanced transportation system with superb port, rail and air-freight facilities. And Panama is a major world banking center with \$40 billion in deposits.

An expanded industrial park in the Colon Free Zone welcomes offshore industries with priority space and all the advantages of the second largest free zone in the world.

Location: One of Panama's premier assets is its key location between the Americas and the Atlantic and Pacific. The Panama Canal offers unparalleled advantages to manufacturers. New and expanded air freight terminals offer daily flights to major U.S. locations, and the country's major ports on two oceans provide daily

direct shipping to all world markets and supply areas.

Incentives: Another key element is Panama's positive tax incentives for light-assembly operations under the Maquila Program. There are no income taxes, no import/export taxes, no sales tax and the U.S. places no quota restrictions on goods assembled in Panama. In addition to this, a single-contact "one-stop-shopping" agency assists foreign manufacturers in establishing operations by giving maximum service and flexibility with a minimum of red tape.

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PANAMA'S INTERNATIONAL AIRLINE

The strong services sector is buoying up an ailing economy. Even so, only minimal growth is forecast for this year.

Hard-pressed to make fiscal ends meet

LOOKING OUT across Panama City from the skyscrapers which accommodate the growing number of international banks it appears at first sight that Panama's economy is booming.

New luxury apartments and commercial offices are nearing completion and in the tiny capital city, such construction work stands out prominently. But it is a deceptive view and in no way mirrors the true state of the economy which will continue its relentless decline this year, for the third year running.

Real growth, which peaked at 7 per cent in 1979 is officially forecast to be no higher than 1 per cent this year after 3.6 per cent in 1981.

The services and commodities-based economy, which revolves around 127 international banks (using Panama's offshore facilities), the canal, the Colon free trade zone and exports of sugar and coffee, has been badly hit by the worldwide recession.

But while the economy is ailing, it is in considerably better shape than the other five economies in Central America because it is more diversified.

Panama's situation would be considerably worse were it not for the pivotal position of services in the economy which, while affected by the international recession, give the country a cushion against the sharp drop in the international price of its commodity exports.

For example, the banking sector grew by 22 per cent last year, while construction declined 7 per cent (the new housing seen today is the tail end of the 1978 construction boom); manufacturing fell by 2.3 per cent and agriculture, the country's Achilles heel, dropped 12 per cent.

Panama's straitened circumstances have been aggravated by a sharp drop in revenues caused by lower than targeted tax returns and the high cost of servicing its large external debt of \$2.6bn.

"We simply cannot afford to give into the teachers," he said.

The Government based its modest 1982 budget on receiving \$435m in revenues in the first half of the year, but it only received \$411m. This shortfall, coupled with the burden on the exchequer of meeting interest payments, has made budget cuts necessary.

The strike was quickly settled when Sr de la Espriella took office and apparently to the teachers' benefit.

The Government's aim is to hold off a general wages increase until next year— "we do not want to be another Costa Rica," said Sr de la Espriella, referring to that neighbouring country's state of bankruptcy.

Even so, he said this would mean that the \$255m public

"If we do, it will open the flood gates to other wage demands and would completely undermine our economic policy."

The strike was quickly settled when Sr de la Espriella took office and apparently to the teachers' benefit.

The Government's aim is to hold off a general wages increase until next year— "we do not want to be another Costa Rica," said Sr de la Espriella, referring to that neighbouring country's state of bankruptcy.

While agriculture, manufacturing and construction are all in the doldrums, international banks continue to act up shop in Panama City, the biggest offshore centre in the Americas, from where they largely recycle Euromarket funds and some private capital to Latin America.

The sector, housed in a handful of skyscrapers and a few converted houses, now represents 9.2 per cent of the Gross Domestic Product, a full percentage point more than a year ago, compared to agriculture's declining 1.8 per cent.

The 127 Panama-based banks, as against just over 100 two years ago, employ 6,500 people, all but 330 of them Panamanians.

The presence of so many banks gives the hard-pressed Government readily available credit and underscores the international confidence in Panama at a time when confidence in the rest of turbulent Central America is at its lowest ebb.

Assets (which in banking terms means loans) of the banks totalled \$425m at end-March compared to \$38.5m at end-1981. Bank deposits totalling \$38.1bn, most of them on the international Euromarkets, financed the great majority of the loans.

Meanwhile, the grandiose project to develop one of the world's biggest reserves of copper in western Panama—Cerro Colorado, literally the "red mountain"—has been delayed while another feasibility study is drawn up over the next 18 months for a more modest production output of 50,000 tonnes a year.

The low copper prices and the enormous extra foreign borrowing which Panama would need to see the project become a reality (with its joint venture partner Rio Tinto-Zinc, the British multi-national), have made both sides take another look at the multi-billion-dollar project.

William Chislett

CANAL PAYMENTS (\$'000)

Fiscal year	Tolls revenue*	Payments
1977	164,685	2,095*
1978	195,735	2,095*
1979	209,522	2,095*
1980	253,444	77,624†
1981	303,030	76,863†

* Below FY 1980 the annual payment to Panama was paid by the Department of State. The Panama Canal Company reimbursed \$18.000 to the U.S. Treasury.

† According to the Panama Canal Treaty an annual amount of up to \$10m will be paid out of Canal operating revenues to the extent that such revenues exceed expenditures of the Panama Canal Commission. Payment of \$2,699,000 was made on July 16 1981 through supplemental appropriation enacted by Congress.

Testing time ahead

CONTINUED FROM PREVIOUS PAGE

efforts to pursue a politically negotiated settlement for El Salvador. In July Panama managed to bring the Salvadorean armed forces, the guerrillas and a personal representative of Fidel Castro around the same table, reportedly for the first time.

Relations with Washington are uneasy, although they are considerably better now than they were before the Torrijos-Carter came into force in 1979 and began to transfer control of the canal to Panama.

Panama was the most vociferous critic in Latin America of the support the U.S. gave to the UK in the Falklands dispute. Its policy was hardly surprising given the long and bitter history of Panama's own "Falkland Islands"—the canal.

With Central America in turmoil—even the region's only established democracy, Costa Rica, is no longer free from the political violence—Panama's continued stability in the face of revolutions in El Salvador and Guatemala is of great strategic importance to Washington.

Apart from the canal, Panama is the headquarters of the U.S. Southern Command, which is responsible for co-ordinating relations with all the armies in the region as well as providing training facilities for officers from all over Latin America.

In the event of Washington ever taking military action in Central America—considered unlikely not impossible—it would almost certainly be directed from Panama. The

PANAMA II



Tower blocks in the financial district of Panama City

MAIN EXPORTS AND IMPORTS

	Exports (figures in \$m) 1979	1980	1981
Petroleum products	72	62	61
Bananas	66	62	76
Shrimps	45	44	41
Sugar	26	66	63
Coffee	19	16	7
Imports	1979	1980	1981
Oil	301.5	246.5	346.5
Capital goods	194.1	204.5	204.5

Sources: UN Economic Commission for Latin America (Cepal).

before coming into effect. The banks fiercely oppose the idea of being forced to invest in the country.

The Government, on the other hand, feels that the banks have long reaped fat profits out of Panama and that they should contribute a little to the nation's well-being.

"Is it really in our interests to have the peasants arrive starving in Panama City?" asked a self-defined "evolutionist" banker.

According to Sr Mario Fabrega, vice-president of the bankers' association in Panama, a compromise solution has been reached whereby some support will be given to agriculture with interest rates in line with those of the World Bank.

But as far as obtaining commercial credit, Panama has no complaints. With so many financial institutions at its feet, the Government has no problem raising commercial loans, despite the unsettling size of its external debt which stands at \$2.6bn.

When the Falklands dispute was raging and banks were weary of lending to Latin America, a loan to the Republic of Panama was over-subscribed by \$100m, ending at \$225m. Panama paid 14 per cent over Libor, one quarter per cent more than a year ago, but still very good.

Bankers are impressed by the way the Government manages its debt and has succeeded in bringing it down from 72.9 per cent of GDP in 1978 to 62 per cent at end 1981.

At the same time that the banking sector is expanding, a small money market and foreign exchange operation is growing as well as a reinsurance market. The London-based broker firm of Marshalls took over Fultons Panamanian operation in June. Banks do not really need brokers by their side in Panama, but it does have them there.

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PANAMA IV

William Chislett examines Panama's amazingly fragmented political scene

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FEVERISH POLITICAL activity is taking place as 13 parties in an electorate of barely 800,000 prepare for the 1984 presidential and general elections, the first since the 1968 coup which brought the late Gen Torrijos to power.

The battle lines are not yet drawn up, as the political scene is amazingly fragmented. There is the official Democratic Revolutionary Party (PRD), formed in 1978; several centrist parties, such as the Christian Democrats and the Liberal Party; the Panamenista Party, run by the legendary octogenarian populist Dr Arnulfo Arias (his third and last Government was ousted in 1968, after only 11 days in office); there are Left-wing parties like the People's Party, the mainline Communists Party, which supports the PRD. Moves are afoot to try to form a united opposition front to the PRD, which would exclude the Left.

According to a Gallup associated opinion poll, carried out last month in Panama, only 28 per cent of the electorate would vote for the PRD if elections were held now—despite the party's privileged position of working from within the state apparatus.

Half the electorate is undecided, which is hardly surprising given the alphabet soup of political parties, or 'social clubs' as those parties which are little more than a handful of personalities are scornfully called. The poll also confirmed the widely held view—and the Government's nightmare—that if an opposition front is formed around the charismatic figure of Dr Arias, then it stands a good chance of beating the PRD.

The PRD is very much modelled on Mexico's long-ruling and broadly-based Institutional Revolutionary Party. The PRD was conceived as a vehicle to legitimise the incongruous political bureaucracy formed since 1968 and to avoid political extremes, Marxists, social democrats and some business men make up the party's ranks.

While Gen Torrijos was alive, the PRD managed to maintain a semblance of unity since nearly everybody respected his decisions. But his death has brought the divisions right out into the open.

Dr Ernesto Pérez Balladares, the remarkably frank secretary-general of the PRD, said that, ideally, the party should elect its presidential candidate by holding a series of primaries representing the various tendencies.

But if this happened, the party ran the risk of disintegrating because of intense infighting in the ranks. "We cannot allow ourselves this luxury at the moment," he said.

The candidature of Gen Paredes, the head of the National Guard, would, as a result, be most certainly imposed upon the party since he was the only man capable of maintaining a consensus.

The PRD is suffering from the unpopular measures which the Government is having to carry out as the economy slows down. A serious revenue shortfall makes it impossible to carry out expansionist (and vote-catching) policies. And the PRD cannot distance itself very much from the Government—to whom it owes its patronage—without weakening the party further.

The PRD has resorted to the totalitarian practice of demanding party membership as a condition for new employment in the public sector. Sr Pérez Balladares claimed that this practice had now ended since "anybody can join the party and then vote for another. We have to win people's respect."

He said that only one in four people in the 130,000 strong public sector were PRD members and a further 160,000 people outside Government.

At the same time, there is good reason to suspect that the Government is increasing the divisions among the opposition parties by exercising undue influence on the electoral tribunal.

The tribunal, headed by the brother of Colonel Noriega, the chief of military intelligence

and the next-in-line to head the

National Guard, if Gen Paredes enters the political arena, has accepted the registration of two parties, with the party name of Panamenista. One is a breakaway movement, allegedly encouraged by the Government, and the other is the main sector, headed by Dr Arias.

Dr Arias's colleagues say that he reluctantly registered his party after he was told by the tribunal that if he did so, the other party would be declared illegal. But having registered illegal, but having registered and despite the fact that the signatures presented by the breakaway group were forged, no decision has yet been made as to which party will carry the name Panamenista.

And to complicate matters, the Supreme Court has ruled that the method used by the electoral tribunal to declare

that the signatures were forged, was incorrect. The whole surreal procedure smacks of a crude trick to weaken Dr Arias and confuse the electorate.

The Government and the National Guard are still terrified of Dr Arias. The opposition parties, particularly the Christian Democrats, hope to cash in on this fear and persuade him to throw his support behind a common candidate, but to run himself because the arduous campaign would wear down his frail health.

"He is still a tremendous vote-catcher," comments Sr Ricardo Arias Calderon, the Christian Democrat leader.

The guard is afraid of Dr Arias because every time he was president he tried to change its high command and reduce its political influence.



The ambitious former vice-president, Sr Ricardo Arias Calderon, who became President at the end of July, succeeding Sr Aristides Rojas, whom he had hand-picked to be president.

General Paredes—the man to watch



GENERAL Rubén Darío Paredes, the new head of the National Guard, is the man most talked-about as the likely presidential candidate for the official Revolutionary Democratic Party (PRD), when free elections are held in 1984 for the first time in 16 years.

The 49-year-old general, who seized the command from Colonel Florencio Flores in March after an internal coup, is expected to retire from the Army within a year and be nominated by the PRD.

Regarded as the political heir of General Omar Torrijos, the country's strong man who died a year ago, General Paredes is, like General Torrijos, an enigmatic figure.

Had Torrijos lived, his closest aides say that he would not have run for president. However, he wanted to remain the power behind the throne. He would

have done this by selecting a civilian to be the PRD's candidate.

But with General Torrijos dead and with the guard still very much the main power centre, the star of the ambitious General Paredes has risen. Gen Paredes called last month for the elections to be brought forward. The PRD, furthermore, believes that at this moment General Paredes is the only man, civilian or military, with the charisma and capacity to maintain the consensus policies of late General Torrijos and fill the power vacuum left by his death. The PRD, formed in 1979, is a deeply divided party.

General Paredes is the only military man with direct administration and political experience. He was Agriculture Minister in the 1970s.

After studying at the military academy in Nicaragua under the Somoza dictatorship, he worked his way up through the ranks. At the time of the 1968 coup he

was head of the Colon military zone, the key area near the canal.

In 1969, he was with General Torrijos at the horse races in Mexico City when a group of colonels tried to oust General Torrijos in his absence. General Paredes returned with General Torrijos to Panama and triumphantly marched on Panama City against the rebellious colonels.

Great emphasis has been placed on the anti-communist tone of some of General Paredes recent speeches. They have been well received in Washington, which regarded General Torrijos as too pro-Soviet.

General Paredes' aides refuse that he is playing an anti-communist card and say that he will continue the finely balanced middle path started by General Torrijos.

W.D.C.

Ambitious foreign policy aims to ease Central American conflicts

Panama is once again at the centre of attempts to resolve the daily more volatile problems of the Central American region, as David Gardner reports.

"I DON'T want to get into the history books; I want to get into the Canal Zone," is perhaps the best-known of the many pithy remarks attributed to Omar Torrijos, the populist general who died in a plane crash last year after dominating Panama for more than a decade as nobody else had done throughout the small Isthmian republic's chequered history.

It was Torrijos' successful, prosecution of this almost deeply-felt national aspiration to recover from "yankee imperialism" the 1,000 sq km of Canal Zone land that bisects the country—that first gave Panama a place on the world stage quite disproportionate to its tiny size.

Although much of this international projection was bound up with Torrijos' own engaging and forceful personality, Panama after his death is still playing a key regional role, notably through its mediation efforts in the rapidly escalating Central American conflicts.

Torrijos' solution to a foreign policy problem was to internationalise it, bringing to bear the support of other regional and non-aligned nations with potentially common interests.

Thus, when Panama fell out with United Brands in the early 70s, Torrijos successfully mobilised other regional banana producers for the subsequent "Banana War" in 1974, which led to the setting up of the UPEB (Union of Banana Exporting Countries).

His appetite whetted by this early success against the might of the U.S. fruit companies, Torrijos then took on Washington over control of the Canal zone. This was no easy task, bearing in mind the presence of 10,000 troops of U.S. Southern Command in Panama, 10 U.S. military interventions in Panama this century, the last of them in 1964, and the passions aroused in the U.S. during the Canal Treaties negotiations—not least by Ronald Reagan.

But Torrijos was able to convert an issue of Panamanian sovereignty into a Pan-Latin American aspiration. Panama won prestige internationally—including grudging respect from Jimmy Carter's Washington—and equally important, a high degree of social cohesion at home. Rarely can the banner of national unity have been waved to such effect.

Torrijos followed through with an activist regional role which won wide popular backing at home. Panama's logistic and diplomatic support for Nicaragua's Sandinista National Liberation Front, which played a critical role in the revolutionaries' successful efforts to defeat the 40-year-old dictatorship of the Somoza family, is the clearest cut example of this role. But here as elsewhere, Panama did not act alone, but in concert with other nations of the region, principally Venezuela and Costa Rica.

The proposals draw on 14 different sources from eight countries ranging from President Reagan's February 24 address to the Organisation of American States (OAS) to the February 22 exchange of letters between President Fidel Castro of Cuba and President José López Portillo of Mexico.

Thus, point 6 in the working paper, which seeks to guarantee the territorial sovereignty and frontiers of the Central American states, to prevent hostile armed groups using a neighbouring state's territory as a sanctuary and to control the arms traffic which sustains them, amalgamates Honduran,

Panamanian and Mexican proposals with the Sandinistas' approach to Washington in February and the U.S. reply through its ambassador in Managua in April—the last known major diplomatic contact between the two sides.

But the Panamanian attempt to bold the conflicting regional forces to their stated policy aims looks like being swamped by the increasingly violent turn of events. Last month's commitment of Honduran troops to cross-border action against the Salvadorean guerrillas in Morazan province, and the more than 20 clashes between U.S./Honduran backed anti-Sandinista forces and the Nicaraguan army in the last six weeks are pointing the way towards a rapid escalation into a regional conflagration.

Panama, far from its relative stability, would be lucky to escape the consequences of such an outcome. Its efforts have however made some headway. Last month, the first, and secret, "prenegotiations" between El Salvador's contending forces took place in Panama. In May, the Panamanians secured approval of a 14-point refinement of their proposal from the Presidents of Venezuela, Colombia, Honduras and Costa Rica, a senior Sandinista representative, and the Prime Minister of Belize.

The shift in regional alliances that has emerged in the aftermath of the Falklands conflict also tilts the balance slightly in favour of negotiations. Venezuela, for example, which had hitherto stood four-square behind Washington on Central America, has given the plan enthusiastic backing. Cuba, which enthusiastically backed Arias over the Falklands, has mended many diplomatic fences and is showing a new moderation, as it "re-integrates" into Latin America in the expectation of backing for its attempts to normalise relations with Washington.

Panama itself however, in the vacuum left by Torrijos, tends increasingly to speak with more than one voice on foreign policy issues. This is partly through fear of the eventual outcome in Central America, and partly because of an unresolved struggle for power between the civilian executive and all-powerful National Guard at home.

For example, when former President Rojo argued publicly that Panama should send troops to back Argentina's claim to the Falklands, General Rubén Darío Paredes, the head of the National Guard following a palace coup in the spring, stated categorically that Panama had precisely the requisite number of troops to defend the canal—with no surplus for foreign adventures.

Equally, Sr Rojo had strongly backed the joint Panama-Venezuelan initiative for a Latin American security conference—excluding the U.S.—in the wake of Washington's support for Iran at Washington's behest. Even in this one of his most controversial actions, Torrijos' all-encompassing pragmatism shone through: "Three thousand years of empire reduced to 10 people and a dog," was his comment after his only meeting with the Shah. A hard act to follow in more ways than

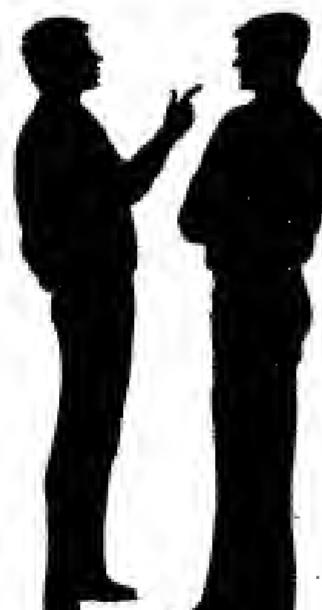
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BBC 1

40-7.55 am Open University ("Ura High Frequency only). 9.22 Hong Kong Phooey. 9.30 Johnny. 9.45 Paddington. 9.50 "Why Don't You?" 10.15-10.30 Think Backwards. 1.00 pm News. After Noon. 1.30-1.45 Postman Pat. 3.45 Home on Sunday. 4.18 Regional News for England (except London). 4.20 Play School. 4.45 Heyyy, It's the King. 4.55 John Craven's Newsworld. 4.55 "Cket to Ride." 5.35 The Perishers. 5.40 News. 6.00 Regional News Magazines. 6.25 East of the West, starring Michael Higgins. 6.30 "Smile Roots": Roy Hudd's Croydon. 7.20 Doctor Who and the Monsters. 8.10 Panorama. 9.00 News. 9.25 The Monday Film: "A Guide for the Married Man" starring Walter Matthau and Robert Morse. 10.55 BA in Music: B. A. Robertson introduces his late-night show. 11.28 News Headlines. 11.30 Taking the Strain: Noel Edmunds investigates stress.

TELEVISION

Tonight's Choice

There are not many laughs in Croydon but Roy Hudd will probably extract a few when he goes back there in the *Comic Books* series about how comedians started (BBC-1 6.50). Panorama investigates the IRA men who find refuge in Eire and the U.S. The BBC-2 could be *Turns* in which Jimmy Perry, writer of *Hi-De-Hi!* recalls the variety theatres of the 30s and 40s. Sometimes it seems that the only film to survive from the Music Hall is of Wilson Keppel and Betty—it will be good to see more.

ITV, in Thamest at least, is screening *Frenzy*, made in 1972 by Alfred Hitchcock in London. Since most of the scenes were set in Covent Garden it will seem as historical as some of the master's 1930 epics. Earlier A. J. Wentworth BA continues. The original stories are classics but, despite Arthur Lowe, there is a lack of style about the series.

Radio 3 celebrates two anniversaries—those of Philip Larkin and Solomon. Larkin is honoured with a sequence of poetry and jazz, featuring Bessie Smith among others, and on his 60th birthday, Solomon plays on record Scarlatti, Haydn, Chopin and Beethoven to mark his 80th.

ANTONY THORNCROFT

BBC 2

6.40-7.55 am Open University. 7.30 Welcome to Wodehouse. 7.45 Best of Brass. 8.20 The Paul Daniels Magic Show. 9.00 Pete Sayers Electric Music Show. 9.30 Third Eye. 10.20 Turners. 10.50-11.40 Newsnight. + Indicates programme in black and white

7.30-10.55 Play School. 8.10 The Interview. 8.40 Laurel and Hardy in "Me and My Pal." 9.00 The Waiting Policeman. 9.05 The World About Us. 9.55 Sixty-five Special. 9.55 News Summary.

The Monday Matinee: "The Jokers." 9.00 "Smile Roots." 9.00 Channel Report. 9.15 Sunray. 9.30 Hazel O'Neil. 9.45 Louie. 10.25 Channel 4. 10.35 "Aujourd'hui en France" 10.40 Thriller. 12.00 News and Weather in French.

9.30 am First Thing. 9.35 Sesame Street. 10.25 Children's Morning Street. 11.15 "Grey's and the Train" 12.00 News. 12.30 Monday Matinee: "East of Sudan" starring Anthony Quayle and Sylvia Syms. 4.15 The Electric Theatre Show. 5.00 Sunray. 5.30 The Calligrapher. 6.00 "Minder." 6.30 Thriller. 7.15 am North Headlines.

9.30 am The History of the Motor Car. 9.55 "Vicky the Viking." 10.15 Untamed World. 10.40 Flying Kites. 11.15 Rose Cricket, country and marine between Lancashire and Yorkshire. Iron. Old Trafford. 1.20 pm Border News. 2.30 Roses Cricket. S.15 Private Benjamin. 6.00 "The Last Days of Pompeii" (origin: Imphal, Burns 1944). 6.30 Try for Ten. 10.30 Thriller. 11.50 Border News Summary.

9.45 am The Galway Way. 10.45 "Bailey's Bird." 11.15 Venture. 11.35 "Sunday's Best." 12.00 News. 12.30 "The Sunday Section: Music." 1.15 "Beneath the Earth." 2.15 "Survival." 6.00 Central News. 8.00 Minder. 10.20 Contracts. 10.45 Lou Grant. 12.05 am Come Close.

1.20 pm Channel Lunchtime News. What's On Where and Weather. 2.30

9.30 am Sesame Street. 10.35 Story Hour. 11.25 Untamed World. 11.50 European Folk Tales. 1.20 pm TSW News Headlines. 2.30 Feature Film: "Fether came too." 4.12 "Gum Honey" 5.00 "Minder." 6.00 "Lou Grant." 6.30 Late News. 7.00 "South West Weather." 10.35 Postscript. 10.40 Thriller. 12.00 "South West Weather."

9.35 am Beachcomber. 10.20 "Kum Kum." 10.40 Cleopatra. 11.15 "The Viking." 11.30 "The Greatest Tales." 12.00 "TV News." 12.30 "Sunday Matinee: "All Night Long," starring Patrick McGoohan. 4.15 Warner Brothers Cartoon. 5.15 Mr Merlin.

9.30 am 3-2-1 Contact. 10.00 Friends of My Friends. 10.25 Tarzan. 11.15 The Real World. 11.45 Larry the Lamb. 12.00 "TV News." 12.30 "TV News." 1.15 "Bertie Benthall the Earth," starring Kerwin Mathews. 5.15 "The Adventures of Black Beauty." 8.00 Coast to Coast. 11.15 Journey to the Unknown.

Living. 10.30 Daily Services. 10.45 On Today. 11.00 News. 11.03 "Our Own Way." 11.15 "Never, Kent." 1.45 Ad Hoc Committee. 12.00 News. 12.02 "You and Yours." 12.37 "What's Hot." 12.55 Weather, travel programme news. 1.00 "The World at One." 1.40 "The Weather." 1.45 "Children's Press." 2.00 "Ranaraman." 2.05 "S.15 O'Clock." 2.30 "You and Yours." 2.45 "What's Hot." 3.02 "Afternoon Theatre." 4.30 "What Shall We Tell the Children?" 4.40 "Story Time." 5.00 "S.15 News." 5.30 "What's Hot." 6.00 "News including Financial Report." 6.30 "Just a Minute." 7.00 "News." 7.05 "The Weather." 7.20 "What's Hot." 7.25 "Ranaraman." 7.30 "S.15 O'Clock." 7.45 "You and Yours." 8.00 "What's Hot." 8.30 "Kaleidoscope." 8.55 "Weather." 10.00 "The Midnight Fox" by Betsy Bryars. 8.57 "The World." 10.30 "Sciences." 11.15 "A Bit of Science." 11.15 "The Financial World." 10.30 "Music at Night." 12.00 "News."

9.30 am News Briefing. 8.10 Farming Today. 8.25 "Shopping Forecast." 8.30 "The Week on 4." 8.45 "Midnight Fox" by Betsy Bryars. 8.57 "The World." 10.30 "Sciences." 11.15 "A Bit of Science." 11.15 "The Financial World." 10.30 "Music at Night." 12.00 "News."

10.00 News. 10.02 "A Small Country"

RADIO

5.00 am As Radio 2. 7.00 Mike Read. 8.00 Simon Bates. 11.00 "The Late Show." 12.00 News. 12.45 Paul Burnell. 2.00 Steve Wright. 4.30 Peter Powell. 7.00 "Stayin' Alive." 8.00 David Jensen. 10.00-12.00 John Peel (S).

9.00 am On Ourbridge. 7.30 "S.15 News." 10.00 "Sunday's Best." 12.00 "Gloria Hunniford" (S). 1.00 pm Ed Stewart (S). 4.00 David Imiton (S). 5.45 News; Sport. 6.00 "The Sunday Section: Music." 6.30 "O'Hummer" (lyricist with the Best Jazz) (S). 5.55 "Sports Desk." 10.00 "Law Game." 10.30 "Star Sound." 11.15 Brian Matthew presents "Round the Horne." 12.00 "TV News." 1.00 pm Encore. 2.00 "Sports Desk." 4.00 am Encore

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How Mike Woodcock got hold of a fast little number

Jason Crisp begins an occasional series on companies exploiting the liberalised UK telecommunications market



After the Monopoly

ASSOCIATED Business Systems is one of the more exceptional companies to leap in and seize the opportunities created by the liberalisation of the UK telecommunications market. It is remarkable for the speed at which it has operated and for its agility in sidestepping the bureaucratic and technical obstructions that beset anyone entering the field.

When the Government announced plans to open up the British telecommunications market in 1980, Mike Woodcock, ABS's managing director, recognised the opportunities it would present.

He was already close to the market. After a period with Telephone Rentals he set up on his own in 1971 with a small electrical engineering company in Dorset installing telephone equipment. Today it employs about 30 people and numbers household names among its customers.

Woodcock decided that the quickest, and probably cheapest, course open to him was to employ a consultant to look for a suitable product made overseas which he might sell here. ABS was set up as a subsidiary of his installation company with this in mind.

The product he found was a "callmaker" made by DASA, a company based in Boston, Massachusetts. The callmaker is not a highly sophisticated product. It can store 100 to 200 telephone numbers on a magnetic tape which are listed alphabetically and selected manually. At a push of a button it dials the number and, as it has a loudspeaker, there is no need to pick up the handset until the call is answered.

ABS first started importing and selling the callmaker a year ago as a "non-approved" product. This meant that, although it was perfectly legal to sell the equipment, it was technically illegal to use it on the public network. Armed with the Yellow Pages directory the

callmaker. This was all electronic and included a light-based two way loudspeaker which had cost £15m to develop.

Woodcock certainly did not have the £850,000 needed to clinch the deal and set up in the UK. In a disarmingly casual way he says: "I had never raised that sort of money before and only knew you were supposed to get it in the City. So I spent most of January going around banging on doors."

The door which eventually opened was at stockbrokers James Capel, which arranged for Woodcock to meet a number of institutions. And although the money had not been raised negotiations with DASA were reaching their final stages.

Two remarkable things stand out with ABS: the price it paid DASA for the worldwide rights for the products and the speed at which everything happened.

The actual decision to try and buy the plant and the rights was made on New Year's eve. January was spent hawking the idea around the City, the finance was raised in February, in March a final agreement was made with DASA, and the plant was shipped from Massachusetts to Dorset. During April it was assembled in three modern factory units knocked into one and production began in May.

On the evening of June 3 it became the first company to receive government approval for a new telecommunications attachment for the callmaker to raise cash. Since it already knew that there was a good demand for the product ABS commissioned IFCIC Consultants to look at the feasibility of making it in the UK. The recommendation was that this was a good opportunity and that ABS should buy DASA's manufacturing capability. ABS was convinced that the callmaker would be made more efficiently in the UK than in the US.

ABS set about buying the worldwide rights to produce, manufacture and distribute the callmaker and purchase DASA's stock, most of its manufacturing equipment, plastic moulds and patents. In addition it bought the worldwide distribution rights outside the Americas of the next generation of

The callmaker found a remarkably strong demand, despite its £325 price, selling over 1,000 last year with limited marketing effort or resources. And in December last year when the Department of Industry made its first trawl for products for approval ABS submitted the callmaker.

Meanwhile, ABS had become aware that DASA, the US manufacturer, had got into financial difficulties and was anxious to sell the rights for the callmaker to raise cash. Since it already knew that there was a good demand for the product ABS commissioned IFCIC Consultants to look at the feasibility of making it in the UK. The recommendation was that this was a good opportunity and that ABS should buy DASA's manufacturing capability. ABS was convinced that the callmaker would be made more efficiently in the UK than in the US.

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the callmaker.

Late last month it raised a further £300,000 in a rights issue to establish production facil-

ties to make the advanced electronic computerised callmaker.

Since going into production ABS has developed a variant on the more basic callmaker which prevents a telephone being used for personal calls. It has also licensed an automatic call diverter from an Australian company. If someone rings, say, a doctor's surgery when no-one is there the diverter will automatically dial out on another line and connect to the doctor's home.

And although it is also developing its own products it is still looking to manufacture other companies' equipment for sale in the UK and EEC. But Woodcock is wary of becoming just a jobbing company churning out other people's products. He is also unlikely to start making high volume low margin equipment—such as ordinary telephone handsets.

ABS currently employs 75 and is recruiting more. It expects to employ 300. As Woodcock puts it—mainly for the benefit of the Department of Industry—"the number of jobs we create here is totally dependent on the rate at which our equipment receives approval for connection to the network."

Manufacturing output is still being stepped up gradually. Currently ABS is producing 150 callmakers a week. Woodcock envisages that the factory will be run on two shifts. He is also expanding his premises; he is likely to take up an



Hugh Routledge
Mike Woodcock: ABS's callmaker was the first product to receive government approval for a telecommunications attachment

option on a fourth factory unit and is looking at a further two.

And since ABS has been making the callmaker its price has fallen from £325 to £200.

The setting up and running of the manufacturing side of the business is the responsibility of Tony Wilson who joined Woodcock from IFCIC. Although Woodcock had run his own company for ten years he did not have any experience in manufacturing.

ABS has yet to establish firmly its marketing operation. Although it has had some remarkable successes in export markets it still has to set up a full distribution system in the

UK. The objective is to have an outlet in each country, either traditional office equipment suppliers or telecommunications specialists. At present it has a very limited cover of the UK.

Obviously it would be foolish to make great predictions on the future of a company so young and in such a competitive market. But so far it is showing every sign of being the sort of successful entrepreneurial company taking advantage of the liberalisation of telecommunications that the DoI is so desperately keen to see. The only pity is that ABS is in one of such a rare species.

On their bikes

Associated Business Systems' much valued assistant managing director, Tony Wilson, bad not ridden a bicycle for a good many years. So when Michael Woodcock, his managing director, watched him wobble alarmingly in front of a double-decker bus in a busy London street, he began to wonder if their jaunt was such a good idea.

ABS was on the brink of pulling off a remarkable deal which would give it worldwide rights to a telecommunications product; this would also give it a very useful foothold to tackle the newly liberalised UK market.

But it needed to raise some money. In an attempt to do this it bad arranged to make a presentation to the City merchant bank, S. G. Warburg.

As the Dorset-based

ABS was a newly set up company much depended on the personal impression on the senior directors could make.

But on the day of the presentation there was both a rail and a tube strike. The three drove to London in Woodcock's Volvo estate with three bicycles—his own, his daughter's and one requisitioned from a member of staff.

They parked in Regents Park and, clad in bright yellow oilskins, waded their way to the City in pouring rain.

As they chained their bikes to the railings outside Warburg's comfortable offices, Woodcock muttered to his colleagues: "For God's sake, don't forget to take off your cycle clips before we go in."

Several hours later when they reclaimed their machines Warburgs had agreed in principle to take over 40 per cent of the company's equity. And for one wet ABS director it no longer mattered that he had no mudguards.

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The terminal risk of failing to innovate

IF YOU want to survive in a new industry, you need not be the first to break into it. But you'd better be a pretty quick thinker or, otherwise, otherwise no amount of cash or production volume will buy you way in.

This warning, from Professor

James Utterback of the Massachusetts Institute of Technology, is a particularly bitter pill for established companies which find their territory invaded by an outsider's radically new product or technology.

Utterback says that established firms tend to react to competitive new products and technologies by improving their existing ones, rather than rapidly switching to the new.

As a result, though the improved version may flourish for a time, the established company almost always ends up being forced out of the market by the intruder.

Utterback's warning is contained in a new MIT publication on "The Innovative Process: Evolution versus Revolution".

Based on a special symposium for senior executives of member companies of MIT's Industrial Liaison Program, the report also contains contributions from some of the world's leading academics in enzymes and biotechnology, microelectronics, office automation and electronic publishing.

Until recently, Utterback says he (in the company of other academics) believed that a company had a wide range of options for entering a new technological market.

But there is little reason to think this will alter Utterback's conclusion that revolutionary change in new products—unlike radically new process technologies—tend to be brought in by new entrants.

In the electronics industry, new entrants came in with the transistor, a further set of new ones with the integrated circuit, and yet another set with the microprocessor. In each case several established companies tried to break in, and some succeeded. But the dominant creative force has been new firms, says Utterback, not only in electronics but (originally) cars, the jet engine, the electric lamp, tinned carpet, even manufactured ice, and many more.

"MIT's Industrial Liaison Program," 77 Massachusetts Avenue, Cambridge, Mass. 02139. U.S. Tel: 921473.

Revolutionary

It remains to be seen whether this near-will be affected when flexible manufacturing systems, computer aided design and so forth really fulfil their promise of much more cost effective short production runs.

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Christopher Lorz

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Marketing Strategies in a rapidly changing world economy, London, September 9-10. Fee: £8,000, 200 members. BF 45,000 non-members of the International Management Association. Details from Management Centre Europe, avenue des arts 4, 1040 Brussels, Belgium.

Management of Innovative Projects, Slough, September 6-10. Fee: £345 (plus VAT). Details from Urwick Management Centre, Baylis House, Stoke Poxes Lane, Slough, Berkshire, SL1 3PF.

The Younger Managers Course, Berkhamsted, September 6-24. Fee: £1,720 (plus VAT). Details from Asbridge Management College, Berkhamsted, Hertfordshire, HP4 1NS.

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Hamlet/Young Vic

B. A. Young

This is a highly suitable Young Vic production. It shows us just what the script says, not what the director thinks. If Hamlet is in love with his mother, or with Horatio, it is for us to deduce it from what we see and hear. So Terry Palmer directs the play without frills, and I have never heard a Hamlet in which the inflection of the lines sounded to me so consistently right.

This doesn't mean that they are necessarily spoken with grace or music; indeed, the general emotional level of the speaking is rather low. Edward Fox's Hamlet, in particular, has a destructive way of ending every line on a full close, his voice falling to the same note at the end of each sentence. On the other hand, this Hamlet has one rare merit: he never ceases to be the heir-apparent to a powerful monarchy, to be "the expectancy and race of the fair state" and not a Wittemberg intellectual or a tee-shirted Teddy boy. His friends, Rosenkrantz and Guildenstern themselves, would never dream of addressing him without the proper courtesies.

Claudius is interestingly played by Dan Madden, who at an apparent 15 or 16 stone is truly "the blest king". He speaks too fast, but he speaks intelligently, and Mr Palmer is terribly unfair to insert the interval halfway through his desperate shot at repentance. Maxine Audley is his Queen, bluff and outspoken, exactly the consort for these tough Danish monarchs. They are well served by John Bowditch's Polonius, who gives what I thought the most roundly-characterised performance of the evening—funny to others but serious to himself.

Niki Kay's Ophelia is a very proper girl, even when she claims to be "most affrighted". When she goes mad, she is just mad, singing away without giving much clue to her loss of



Edward Fox

reason. As her brother Laertes, Brian Carroll is very proper, too, a highly-controlled person. Polonius need have had no worry about how he would be received in Paris.

There is good work by David Dindemann as the Ghost and Esmond Knight as a Welsh gravedigger. The Ghost wears his armour into Gertrude's closet. This is a mistake I thought the observant Mr Palmer would have avoided. At least, he has avoided turning the closet into a bedraam. Esmond Knight is also good as the First Player, overplaying to just the right extent. The Player Queen (Ruth Margan) reappears later as Fortinbras—a delicate and tender prince indeed.

Horatio (Terence Hillier) is a handsome young man, not the professor of philosophy he has more easily tended to become—a more appropriate occupant for Hamlet's "heart of hearts". The set, dominated by a central staircase leading to the upper stage, is a fine, practical design by Keith Grant.

Swan Lake/Festival Hall

Clement Crisp

If Swan Lake were about a girl who could spin like a top, then Galina Panova's appearance in Festival Ballet's staggering on Thursday might be accounted an interpretation. And if the Festival Hall stage were more than a shelf amid the concrete degradation of the South Bank, then the production might look less like a quart crammed into a pint pot.

But Swan Lake, even in Festival's hyper-active Gothic version, is a lyric tragedy, and its central role a challenge to the spirit as well as the muscles of its incumbent. What Mme Panova brings to the role is a prodigious determination to show off her prodigious skills in pirouettes, and who betide the choreography or the characterisation that gets in the way.

By nature and physique she seems well suited to the peasant charm of Swanilda; what I consider miscasting as Odette/Odile does not, however, excuse abrupt line and perfunctory feeling as the Swan

Canadian is new Old Vic owner

Canadian millionaire Edwin Mirvish has become the new owner of the Old Vic, the historic London theatre. He now plans a face-lift for it which will cost at least £1m and hopes to start staging productions in September next year.

Mr Mirvish said he planned a policy similar to the one he operated at his Royal Alexandra Theatre in Toronto, where he saved from destruction what he

bought 20 years ago.

He has 52,000 patrons at the moment and the annual season of seven shows—each of which runs for six weeks at the most—plays regularly to between 85 and 90 per cent audiences.

Mr Mirvish will act as his own artistic director, but will not produce shows. "We are in the business of bringing in shows by outside producers to the theatre but it is my decision on which shows to bring in."

For that reason this excellent performance under John Eliot Gardiner—put together in part from the Göttingen Handel Festival's Hercules this summer—seemed a temperate affair, even allowing for its concert format: rewarding, certainly, but not often stirring. It was not, however, the conductor Gardiner drew little English playing from the English Baroque Soloists, underpinned by a neat bass line which ought to have had extra ballast for the occasion. The characteristic sturdiness of Handel's scale of the old King's Theatre in the Haymarket, not to Prom-scale.

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FINANCIAL TIMES

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Italy needs elections

EARLY AUGUST is usually when Italian governments are formed, not when they collapse. This year it is different. The fall of the country's first administration since 1945 not to be led by a member of the Christian Democrat Party has brought the politicians rushing back to Rome to spend the traditional holiday month attempting to find a solution to what promises to be one of the trickiest crisis in a long while.

Quite possibly this time their extraordinary dexterity in devising new formulas will fail them, and General Elections in October or November will prove to be the only way out. The basic problem is the familiar one: how do you find a compromise between Christian Democrats and Socialists, these frères ennemis of Italian politics, open rivals, yet condemned to work together if any parliamentary majority excluding the Communists is to be formed?

The upset vote which the Socialists have seized upon to provoke the downfall of Sig. Giovanni Spadolini, the Republican Prime Minister, was, by the standards of rows which have dotted his 13-month period of office, a minor affair. Yet it has been the classic straw which broke the camel's back.

Esteem

In the past few months the energetic Premier has worked miracles to hold his five-party coalition together. In the process he has won much public esteem—and rightly so. His Government has made great inroads against terrorism, and Sig. Spadolini has managed to restore a little of the state's lost credibility. Public life in Italy has seemed under his rule slightly less shabby and it is somehow fitting that almost the last deed of his Government was to liquidate Banco Ambrosiano, responsible for the country's worst post-war financial scandal, and the visible tip of an iceberg of malpractice stretching from Sindona and the P2 affair, apparently into the Vatican itself.

The style of government, if not its substance, at least has changed. Sig Spadolini, indeed,

Opening up the Budget

SINCE INFORMATION confers power and secrecy denies it to others, it is perhaps surprising that Mrs Thatcher's Government should have reacted in such a rapid and positive way to demands that its Budget policy-making should be opened up to public scrutiny.

The Government has not gone all the way with the recommendations of the all-party Treasury and Civil Service committee of MPs for a draft or consultative Budget to be presented in the autumn. However, the Treasury's proposals, announced in a reply to the committee last week, do represent a genuine and welcome advance. The bill will now be in the committee's court to make good use of the extra information which the Treasury has promised to publish each autumn.

It has been something of an irony that the mother of parliaments should in recent times have had its power over taxation effectively muffled by elaborate curtains of Budget secrecy. Although MPs could in theory reject a Budget, they have had in practice less chance to alter it than in many other countries and hardly any direct influence over its formulation. Although the new procedures will fail to satisfy those who want a substantial shift of power to Parliament, they will certainly please those who believe the objective should be a wider and more informed pre-Budget debate on the government's fiscal and monetary strategies.

Discussion

The traditional argument for secrecy about impending tax changes was that any advance discussion would enable people to take avoiding action by, for example, stocking up with cigarettes and whisky. This argument has been quietly played down, partly as a result of evidence to the select committee that the "forestalling" effects would not in most cases be very serious. Instead, the Government is advancing the more forceful line that detailed tax decisions should be taken at the latest possible moment and after the major work on spending programmes has been got out of the way.

Nevertheless the autumn statement will in future give a much fuller picture of the economic and fiscal prospects than hitherto. The actual decisions on spending will be given

in more detail and will be set alongside the Treasury's best estimates for revenue and the borrowing requirement on the basis of an indexed but otherwise unchanged tax system.

This information, together with ready reckoners for the effects on revenue of specific tax changes, will for the first time provide an authoritative "do-it-yourself" kit for anyone who wishes to construct his own Budget from official data. They will also provide an invaluable comparison with the projections of the most recent Medium Term Financial Strategy.

Informative

This should, in particular, enable the Treasury committee to start from more solid ground when it questions Treasury witnesses after the autumn statement on public expenditure plans. It should be able to make a much more informative report to Parliament about the alternative Budget strategies facing the Chancellor. This will only be successful, however, if members spend less time attempting to score debating points against officials and more on a serious endeavour to elicit facts and opinions from them.

The reverse of this coin is that the Treasury must supplement the measures already announced with further attempts to make information as accessible and as helpful as possible. One obvious need is for the public spending White Paper estimates to be presented in some form of constant prices as well as in cash terms, so that meaningful comparisons between years can be made.

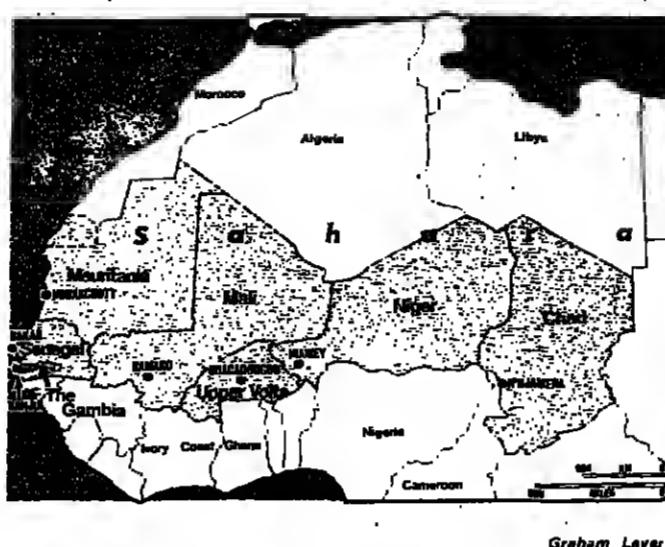
It is also to be hoped that the maximum use will be made of exposure drafts for prior discussion of structural tax changes and that satisfactory procedures can be found for an ancillary finance Bill to give the more technical fiscal measures.

If the Treasury shows this autumn that it is genuinely not afraid of a wide and informed debate on the strategy for the next Budget, it will then be up to Parliament and its committees to respond appropriately. Otherwise the walls of secrecy will doubtless show a tendency to unfurl again. It is now proposed that Parliament should have three extra days for debate on the estimates, much

will depend on whether they can be used to full effect.

Quentin Peel, Africa Editor, reports on the problems of using Western aid in the Sahel

The impact of strong medicine on the fragile



World Bank irrigation programme in Tayenda, Upper Volta.

Ill-designed aid projects. One is the widespread planting of eucalyptus trees as part of the huge effort at reforestation to stop the advance of the desert. In spite of widespread peasant resistance to the trees, planting still continues. "It has been an economic disaster," according to one forestry worker. "It needs cultivating. It needs water. It needs all the management skills that these people have not got."

Examples abound in the Sahel to illustrate the justice of both cases. Mali, Niger and Upper Volta, centralised crop purchasing at controlled prices has become something of a farce; an estimated 90 per cent of farmers' crops simply bypass the controlled system, and sell on the black market.

There is little doubt, either, about the inbuilt bias in most of the Sahel nations in favour of urban areas and against rural development. The food aid which flooded into the region in the wake of the disastrous drought of the early 1970s remained very largely in the urban areas, where town-dwellers learned to prefer imported wheat and rice to traditional crops like millet and sorghum.

A stark example of the bias in favour of the local bureaucracy comes from the first major irrigation scheme at Mopti, where a survey of plot-holders brought into the project showed that as many as two-thirds were local civil servants. There are also examples of

up the Permanent Inter-State Committee for the Fight against Drought in the Sahel (known by its French acronym CLISS) have simply not been able to absorb the aid flows which resulted from a sudden and belated upsurge in international awareness after the 1970s drought.

CLISS and its donor counterpart, the Paris-based Sahel Club, agree that food self-sufficiency should be the highest priority for the aid effort. Between 1974 and 1980, \$6.8bn of external assistance was committed to the region.

It is still flowing in at a rate of some \$1.5bn a year, or more than \$40 per head of population. Yet of the eight members of CLISS, only Niger has come near being able to feed itself, and that was only for a year in 1980.

"I don't think anyone really

understands the fragility of

these economies," according to one aid director in Ouagadougou, capital of Upper Volta. "The digestive system is not as strong as the medicine we are giving it. There is a very limited absorptive capacity, and ability to maintain projects.

"The donors are partly to blame for jumping in with less than ideally-conceived projects. As a result, they find themselves picking up large shares of local costs."

The proliferation of donors is also immediately apparent to any visitor to a capital like Ouagadougou: the streets are littered with the name plates of international agencies. According to one estimate there were 340 separate aid missions to Upper Volta last year.

The Sahel governments, despite short of skilled personnel, can hardly hope to

co-ordinate such an influx, or

AGRICULTURE IN THE SAHEL

Average annual percentage growth rate 1969-71 to 1977-79

	Volume of production Food	Non-food	Production per capita Food	Non-food
Chad	1.0	2.0	-1.0	0.0
Mali	1.0	9.8	-1.6	7.2
Upper Volta	2.0	7.2	0.4	5.6
Gambia	0.1	—	-2.9	—
Niger	1.3	-7.8	-1.5	-10.6
Mauritania	-1.3	—	-4.0	—
Senegal	1.0	11.3	-1.6	8.7

Source: World Bank

Men & Matters

Whisky appeals to Gulliver

It would be an exaggeration to say that James Gulliver has taken up residence in Samuel Montagu's banking offices in Old Broad Street. But he has been wearing quite a track while journeying up and down the fifth floor corporate finance department's green woven carpets this year.

There are also examples of

than fund-raising might be the real Gulliver target when he moves.

Treading water

Shipping finance is one of those specialist areas where only the bravest of bankers dare swim during the current slump in the industry.

So when Paul Slater, one of the City's more entrepreneurial-minded shipping bankers, decides to quit his job at Oceanic Finance, the company he founded, the gossip is on the Baltic Exchange and the City's banking parlours are provided with a field day.

It seems that his departure row about the future direction of the group—which has financed over 1m dwt of shipping—rather than about shipping loans that have turned sour.

Last December Slater, who used to run Grindlays Brandt's shipping finance team, hired Morgan Grenfell, the City merchant bank, to advise on how to restructure the group and cater for its expansion.

Morgan Grenfell suggested diversifying the group's dependence on shipping finance, turning it into a proper bank, and bringing in new shareholders.

This was music to Slater's ears. He went about finding a strong partner to buy out the Canadian shareholders in Oceanic. At one stage it looked as if INA, the U.S. insurance giant, would come into the deal.

Slater has been beating the trail looking for \$25m or so to buy out the existing shareholders and bolster Oceanic's capital base.

"The company is so narrowly based in shipping that it is very difficult to interest outside investors," he says. Meanwhile, the existing shareholders—Genstar, Power Corporation, and the Fednav shipping group—only wanted to stay on the board as long as Oceanic stuck to shipping.

At the end of the day Slater and Laurence Pathy, the wealthy and secretive president of Fednav appear to have fallen out. "He was a shipping man who wanted to stay in shipping and I am a banker who wants to diversify into banking," explains the 38-year-old Slater.

Some unfortunates are suffering from "chicken pox" and "desperation." A woman complained she had been under the doctor for a fortnight and was suffering from backache. A West Country patient was "sick and tired due to doctor's visits."

Some unfortunates are suffering from "chicken pox" and "desperation." A woman complained she had been under the doctor for a fortnight and was suffering from backache. A West Country patient was "sick and tired due to doctor's visits."

But according to the Department of Health and Social Security, one thing is clear. Now that the patients are filling in the forms the handwriting is easier to read than when the doctors did it.

Next steps include the setting up of an economic literacy programme and a newsletter "to reach every group involved in creating an industrial strategy for London." Curious: no one has suggested free beer yet.

Poor spenders

The trouble with the people of London is that they are not creative enough when it comes to thinking up ways of spending public money...

You probably share my surprise to read that nugget of intelligence. But we should take it seriously because it comes from the highest echelons of Greater London Council which is, of course,

making strenuous efforts to torpedo Margaret Thatcher's efforts to cut public spending.

Londoners may dream about how they might spend the money they could win on the football pools. But Mr Robin

Murray, the GLC's chief economic adviser, complains that "they are unlikely to dream about how they, with others, would spend public money."

Showing a fine spirit of helpfulness in the cause of free spending Mr Murray suggests how it might be done in a new report on how to get more popular involvement in the council's industrial and employment strategy.

He says, "A qualitative leap

such as this requires a cultural inspiration that connects with people's day-to-day experience but also goes beyond it. Officers will need to talk to playwrights, film makers, artists, and exhibition designers, about the type of projects which could be encouraged to create this inspiration." Lialson with the Arts Committee is also suggested.

The World Bank, followed by other Western donors like USAID, is altering its strategy in two ways: by changing the choice of its projects and by insisting on much tougher domestic policy conditions, in line with the recommendations of the Berg report.

The truth is that the Berg report on Africa is only part of the answer. Western donors also have to rethink their aid strategies, and learn to be much more sensitive to local conditions. The days of the one-off projects are surely past, and now donors must be prepared to commit themselves to much less ambitious, but longer-lasting programmes.

There has been too much emphasis on new investment, and too little on maintenance. More help is needed to tackle the constraints of human resources, by investing in basic health and education, although results may take many years to show.

In the words of one aid donor: "Unless we can change our ways, the Sahel in 20 years may not be very different from what it is today."

• Six countries initially joined the CILSS: Chad, Mali, Niger, Mauritania, Senegal and Upper Volta. Two others have since joined: The Gambia and Cape Verde.

Bank of India

announce that on and after 9th August 1982

the following rates will apply:

Base Rate...11 1/2% per Annum

(Decreased from 12 1/2%)

Deposit rate (basic) 8 1/2%

per Annum

(Decreased from 9 1/2%)

Bank of India

Observer

JOB CREATION

The CBI's silver lining

By Ian Hargreaves

DOES BUSINESS have a social responsibility to help to create jobs at a time of mass unemployment?

When the Institute of Directors circulated its members on the subject earlier this year, it got a rather straight answer.

Seventeen of the institute's 24 regional groups were clearly opposed to the idea, their position summed up by the Manchester response: "The responsibility of companies is to make profits and remain viable." Even those which accepted a social responsibility hedged their replies with warnings about the dangers of taking measures which might erode competitiveness.

However, the same questionnaire asked: "Are there any particular groups of unemployed people to whom special help should be given?" All the groups thought there were, and 19 of them identified young people as a specially deserving group.

This is not necessarily a self-contradiction—ideally Government could do something for young people without the active involvement of business, although it is hard to see how it would be relevant—but it does illustrate nicely the gap between business theory and practical personal response. There can be hardly anyone in Britain today, businessmen included, who has not bad personal, as opposed to professional, contact with the unemployment problem and felt the urge to respond.

This is very much what Mr James Cooke discovered 20 months ago when he set out on behalf of the newly formed CBI Special Programmes Unit, to persuade large companies to provide more places on the Government's youth training schemes, such as the Youth Opportunities Programme (YOP).

Mr Cooke says that in talking to the heads of 90 of Britain's 100 largest companies he has discovered two common themes: concern that YOP is very largely training people for jobs which do not exist and the conviction (with the exception of retailers and some financial services companies) that they will not be adding to their workforces in the next two or three years and may well be doing some more cutting.

"Nothing that I hear from top companies suggests there is

much hope for real jobs in the next five years," he says. "The employment problem will not respond to economic growth."

The silver lining in this cloud, such as it is, is that contrary to the impression from the Institute of Directors survey, businessmen contacted by the unit are keen to respond to the problem in their own localities on the right terms. "Their employees have children who can't find jobs, so of course they care. Companies will respond if we can find practical ways for them to do so."

The search for a practical, systematic approach has taken the unit 20 months since Mr James Prior, then Employment Secretary, first invited Mr Cooke, formerly with Courtaulds and for 10 years a senior consultant at PA Management Consultants, to create and lead the unit.

In its first year one of the unit's main achievements was to assemble and hold together what Mr Cooke, with a flair for overstatement, likes to call "the greatest board ever assembled in peacetime." Its members include the heads of Metal Box, Thorn EMI, Wimpey Construction, BP Oil, United Biscuits, BAT Industries, British Rail and the Thomson Organisation. Its chairman is Lord Carr, chairman of Prudential Assurance, who as Mr Robert Carr was Employment Secretary in the Heath administration.

Mr Cooke's style is very much founded upon the belief that if you get the right backing you will get the job done, so the composition of the board was crucial. He has been, primarily, in the business of influencing top people and says that in looking for active support—a £2,000 subscription plus the willingness to second managers to provide other help in kind—he has won over 90 of the top 100 companies.

Also in the first year, the unit found 32,000 industry-based training places for use in the YOP work-experience programme. Thus it helped the Manpower Services Commission, which administers the scheme, to shift the bias somewhat away from small employers who have frequently been accused of using YOP trainees as cheap labour, towards larger companies with better training places.

The unit has also contributed

Ashley Ashwood
James Cooke, in front of his VDU, ready for action.

to the debate about the broadening of the six-month YOP scheme into the higher quality two-year Youth Training Scheme, offered a critique of the way the schemes are managed and helped by timely intervention to save from closure a number of major industrial training facilities.

From the beginning, however, Mr Cooke felt that the key to a more effective response was to get involved at a more local level, but he was struck by the lack of local level forecasts of unemployment.

So National Westminster Bank agreed to finance consul-

tants' studies of five towns: Neath, Redditch, Preston, Southwark and Kilmarnock. The idea was that once the data was there, the unit's regional staff would be able to engage the interest of local people in taking action, but except in the case of Neath (whose case was described in the Financial Times on July 29) it did not work.

"We demonstrated that local forecasting could be done, but in the end it didn't really matter that much whether the numbers were plus or minus 20 per cent, the problem was so big," comments Mr Cooke.

"Consultancy was not the right approach."

By this time, experience had also matured in a number of other local action projects, like the Pilkington's St Helen's trust and the Swale, Kent, employers' federation initiative, set up some time ago, and Mr Cooke was convinced that he had a formula. The first step in every case would be to identify the most influential businessman in the town, use contacts to win his sympathy and get him to lead the action.

Now, however, the unit has

a much more sophisticated idea

of what it would like "Mr Big" to do. It wants him, initially, to gather together the half dozen or so most important employers in town—"the local mafia" as the parlance of the unit's planners—and invite them for a dinner at which Mr Cooke or one of the other members of the unit's small central staff will explain the system.

The strategy in each area is to identify a manageable catchment area, to carry out a town study, to set objectives in terms of MSC training places and other job creation ideas and to establish a full-time nucleus of leaders, normally comprising people seconded from the firms concerned. The executive will then set about traditional economic development tasks, like searching for investment.

The unit has now recruited its "Mr Big" in Newcastle, Leeds, Hull, Wolverhampton, the Rhondda, Luton, Ipswich and the Border Country of Scotland, and aims, according to the plan agreed last month by the unit's board, to create 50 of these "community action programmes" by the end of next year.

"We want to take 50 towns and be able to say to the MSC—there we've solved these for you—and all at no extra cost to the Government. Our first priority is to find these training places," says Mr Cooke. But in the long run, he believes that the energy released by the community programmes will help to stimulate small businesses, create new projects in areas such as tourism and community services and become, in effect, small engines of real economic growth in their own right.

Another idea, still in its early stages, is to try to create what the unit calls "consortia" projects, by which it means

schemes in which it will bring together a supplier of tasks, like the British Waterways Board, with a supplier of materials and skilled supervisors, like the construction industry, with unemployed young people.

It is evidently too early to

judge the likely success of the unit's work. Mr David Cole, joint deputy managing director of the Thomas Organisation, who has followed it closely, says the unit's approach is "logical, methodical and workmanlike."

The early weaknesses which

led to the follow-through failure in four of the five towns initially studied appear now to have been corrected.

Other weaknesses, however,

may still persist. It is not certain that a system of secondees, although of obvious value, in securing the practical active involvement of companies, can supply the necessary continuity for what looks certain now to be a four or five year haul, even though the unit's own existence is formally guaranteed only until the end of next year.

There is also a rather obvious gap in the absence of trade union participation in the unit.

Mr Cooke professes himself flabbergasted that the unions which created the Labour Party have not come forward with massive support. However, at local level the unit has experience of harmonious relationships with unions.

At the national level, the unit's work is, at the very least, a serious and practical attempt to attack unemployment and as such will lend weight to the CBI's major policy statement on the subject, expected this autumn.

Along with a number of other smaller organisations, such as Business in the Community—a recently-formed group involving leading companies and other interests to promote greater social awareness in business—the unit could also play an important part in focusing the attention of British companies on broader questions of social responsibility.

On that score, Mr Cole has no doubt where the business community's interests lie. "If the social fabric of the country gets frayed, then that is not going to be good for commerce or for anyone else," he says.

Lombard

The know-nothing U.S. Congress

By Anatole Kaletsky in Washington

would normally make a temporary recession worse.

Furthermore, even without a day's study of economics, such a child could have told President Reagan that he was being a humbug at his press conference last week, when he said that the Federal Government must balance its budget, just like a family. The fact is, after all, that sensible families save and borrow to suit their changing circumstances, so the analogy works against the budget-balancers, not in their favour.

America's politicians presumably do not need to be instructed on these elementary points of common sense. Why then do they persist in their folly? And why are those who oppose it so miscalculated about the economic principles at stake?

It is the answers to these questions, more than the amendment itself, which justify concern, as well as doubt, about the way the U.S. political system has moved in recent years. "If this was a secret ballot, there would not be 30 votes for it," Senator Daniel Patrick Moynihan, one of the amendment's few unambiguous opponents said on Wednesday just after the senate vote. Several commentators have suggested that many of the senators who supported it did so only because they believe it will eventually fail to be ratified.

Instead of developing policies, they send out postlets in their constituencies to discover the "themes" (ie slogans) which will appeal to the voters, using the techniques employed by confectioners to determine the optimal mix of chocolate, sugar and milk in their candy bars.

Instead of politics, the electors are offered a know-nothing populist demagogic update for the late 20th century by the use of "yuppie" commercials and computerised opinion polls. It is perhaps small wonder that complex issues like economic policy and the subtleties of diplomacy are paving more politically intractable as their conception of government takes hold. It is even less surprising that fewer people in the U.S. bother to vote with each major election that goes by.

Letters to the Editor

The continuing search for an heir to current cost accounting

From the Managing Director, Lead Industries Group.

Sir—I have been following with interest the debate in your columns between the relative merits and weaknesses of historical cost accounting (HCA) and current cost accounting (CCA).

For most manufacturing industry CCA, despite its subjectivity, is still the best attempt so far to reflect business realities.

Clearly there are sincere minority views that: (1), CCA is not relevant to some businesses; (2), the costs and efforts of implementation are disproportionate to its benefits; and (3), CCA is not as pure a system of inflation accounting as current purchasing power (CPP) accounting.

Our group strongly support CCA because we genuinely believe the system best unites reporting requirements for shareholders, employees and unions. Furthermore, we have found that as HCA methods have been decreasingly useful we

bad to develop CCA systems in the vital areas of depreciation on the replacement cost of fixed assets, replacement cost of stocks and the erosion of working capital values. This information has also been useful in explaining business realities to customers, suppliers, unions and competitors (who may be struggling with major cash flow problems while still reporting a profit).

In my view there are two serious weaknesses of CCA which need tackling urgently. The first is its degree of subjectivity and the second is the Inland Revenue attitude. With regard to the former—the most critical centres around the material effect of CCA depreciation yet, under the HC convention, views also have to be taken on asset lives and redundant plant and assets not used, while the problems of fully written off assets are often overlooked. Provided CCA adjustments are consistently calculated, the disadvantages of

subjectivity can be largely overcome.

With regard to Inland Revenue acceptance of CCA it is still too early to discuss the monetary working capital and "gearing" adjustments. I would propose two adjustments only—namely depreciation and cost of sales. Depreciation allowance can either be given as at present by way of 100 per cent of capital expenditure or by a CCA depreciation charge based on ASC guidelines consistently applied and audited.

The subjective conflict between a high depreciation charge (for taxation) and a low depreciation charge (for shareholders) will, in practice, be neatly balanced.

Any problems the cost of sales adjustment causes the revenue would largely be overcome if the Inland Revenue and the UK accounting bodies accepted the LIFO method of valuation. This is well tried and used in the U.S., Canada, Australia, South Africa and

Austria and is no less subjective than the widely used FIFO method. Adoption of LIFO would also eliminate the need for the Revenue's cumbersome and unfair "stock relief."

If the Government, the CBI, the Stock Exchange and the Accounting profession seriously want to get CCA off the ground, the Corporation Tax system will have to be realigned to take account of CCA.

From the Chancellor's Budget point of view I see little difference between 100 per cent capital expenditure allowances and "stock relief" on the one hand, and CCA depreciation and LIFO stock valuation on the other. From British Industry's point of view profit reporting and tax assessment would come closer into line—and the message of real profitability decline in the last decade will be clear for everyone to see.

M. J. G. Henderson
Lead Industries Group,
14, Gresham Street, EC2

value depreciation—second total gains. Unless both aspects are shown, some two-thirds of profits—adjusted increase in net assets—are concealed.

Once the Sandlands "moaney" aspect of profit has been widely implemented, the completion of inflation accounting can be attained by expressing shareholders' funds on a CPP basis. But it seems advisable to make this a later stage; for, I fear, it will reveal that many—if not most—companies have been paying dividends out of capital.

For example, the figures of profits and assets per share, relevant to dividends, of one of our most successful companies—GEC—for the two years ended March 31 1981 are:

In "real" terms—
1981 1980
Dividends 10.25 2.25
Net operating prof. 38.4 25.7
Total gains 68.7 58.7
Net assets 387.5 329.0

In "real" terms—
Total gains 27.2 4.0
Jack Clayton
19 Park Road,
Cheltenham,
Surrey.

From Mr J. Clayton
Sir—Lex (August 2) is wrong in his view that current purchasing power "has been swept off the stage by the Sandlands convention." There are two profit concepts: in "money" terms and in "real" terms; and, as an ardent Sandlands advocate, I accept the need for both. Indeed, the Blue Books, the best exposition of CCA, are meticulous in presenting all aspects of national well-being, first in "money" terms and then in "real" terms. What they do avoid—as subjective and unreal—are any calculations based on mixing "money" and "funny-money." That is one reason why SSAP 16 is irrelevant: as is the scheme suggested by Mr Allen, to which Lex refers.

What is desperately needed is a rapid development of the "real" concept. All companies—not only the 1 per cent listed—should be encouraged to show, first, net operating profits—adjusted for inflation—and, second, net operating profits—adjusted for current cost accounting.

Both as a lawyer and as an investor I am interested to know how much of a company's resources could lawfully, or prudently, be distributed as a dividend. But SSAP 16 accounts are useless for this purpose, since none that I have seen distinguish between the distinc-

tions of members yearning for the golden past.

The vote will have split mainly on size of firm and the principle of relative ignorance that which we do not understand we fear, but these factors are not unconnected with age. The swamp of turgid legislation successive parliaments have seen fit to pass now exceeds the digestive capacity of any single accountant, and if unchecked will force us to finally adapt to the modern world by specialisation. It is this fear of the free market, of uncontrolled change surprising guild artisans of a professional pride in their work that gives the opposition to current cost accounting a Luddite (or perhaps more charitably, Marxist) flavour.

The prevalence of two types of inflation—relative price change, and the general uplift

—that made the last decade so chaotic, have left it very difficult to fairly represent in figures the financial position of any organisation. It is, however, scarcely creditable to pretend that the problem will disappear, particularly as SSAP 16 requires relatively little effort for compliance.

CCA has become a cause célèbre, like the right to abortion, not because the forces of reaction have any real interests at stake in the outcome, but through the human need to project any deep-seated sense of insecurity into the public mind of the society we share. Jeremy Phillips

FOR SALE BY WORLD WIDE TENDER.



BELCONNEN MALL SHOPPING COMPLEX. CANBERRA, AUSTRALIA.

The Commonwealth of Australia, through Marketing Agents Richard Ellis, invites world wide tenders for the sale of Belconnen Mall—a spectacular shopping centre complex, situated in Canberra, Australia's national capital.

Belconnen Mall stands on a large 6.967 hectare site, only 11 kilometres from the heart of Canberra City. Opened in February 1978, it offers a wide range of stores and facilities to the people of Canberra—a population of approximately 228,000.

The Belconnen Mall complex consists of three levels of retail space with 1800 car parks, the majority of which are under cover. The complex also boasts excellent loading facilities and a sophisticated security system.

This spectacular shopping complex is now available for sale by world wide tender.

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Tenders for the purchase of Belconnen Mall close on 21st October, 1982.

Brochures containing further details are available to all serious enquires, by contacting: Richard Ellis, 64 Cornhill, London EC3V 3PS, England. Telephone: 01-283 3090. Telex: 887732.

Richard Ellis

Richard Ellis (NSW) Pty Ltd
60 Margaret Street, Sydney, Australia.

RAB4515

INTERNATIONAL CAPITAL MARKETS

U.S. BANK CDS

Continental Illinois shakes up 'the run'

CONTINENTAL ILLINOIS' decision to drop out of the top quality certificate of deposit market because of its troubles with the failed Penn Square Bank has focussed attention on this relatively obscure but important bank funding source which was plunged into turmoil by recent events.

To boost their deposits, all major U.S. banks take in large amounts of wholesale funds in exchange for certificates which denote the amount of the deposit, its maturity and the interest payable. A typical CD might be for \$1m with a maturity up to six months. Most CD's are held by the depositors. But billions of dollars worth are also traded in active secondary markets on both Wall Street and the Euromarkets.

The yield on CD's can vary

In the case of Continental, by far the worst shock to hit the run, trading seized up altogether because demand for the bank's CD's evaporated completely. For a while, traders say, the market was in chaos, and the only solution was for Continental voluntarily to withdraw, which it did.

For Continental, it was a major setback, but at least its CD's started trading again, albeit sticky. Traders say Continental now has to pay 1 per cent to 2 per cent more than its erstwhile peers, and dealers are nervous because there is a big inventory of Continental's overhanging the market.

This extra cost is extremely burdensome for Continental which relies heavily on bought funds, and there are doubts as to whether it will be able to roll over CD's as they mature.

Continental has not denied that its funding costs have gone up, but Mr Donald Miller, the vice-chairman, claimed last week that the bank had been able to shift funding into other markets where it had less trouble, such as the inter-bank market. Continental also says it hopes to get back into the run once its problems are over.

Even so, there is a view on Wall Street that the reaction to Continental's losses has been overdone. The bank is plainly not about to go broke, and some dealers say Continental paper, with its high yields, is an attractive investment.

Continental is not the only bank to have suffered knocks of course, and dealers say that some "tiering" is evident among the remaining nine when they sell their CD's outside the run to individual depositors.

Only three banks appear to attract top rates now. They are Bank of America, Morgan Guaranty and Manufacturers Hanover, all of which either have good earnings records or low loan losses. The second tier consists of banks who are building up top quality reputations: Chemical Bank, Bankers Trust and Security Pacific.

The third consists of banks with patchy records or an exceptionally voracious appetite for funds: Citicorp, First Chicago and Chase Manhattan. Chase is probably the weakest, given its recent problems with Drysdale Securities and Penn Square.

David Lascelles

INTERNATIONAL BONDS

Sudden loss of appeal for warrants

"WE DID not realise the panic content of warrants. The underwriters and investors just stopped buying."

This was the lament of one new issue manager who admitted to losing "a lot of money" as the Eurodollar bond market's sentiment turned sharply against the spate of new warrants options to buy bonds later at a fixed coupon.

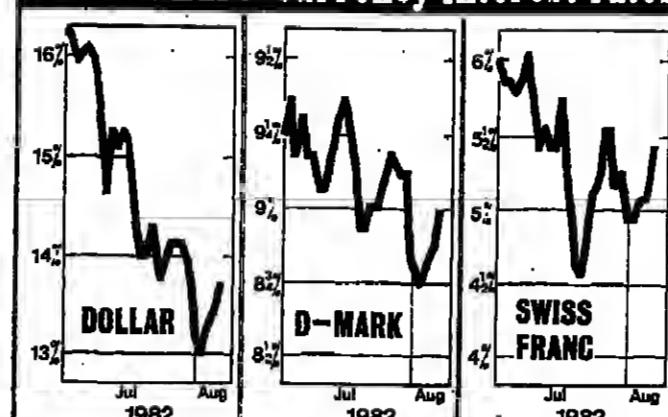
Warrants are sometimes the darling of the market — an innovative method for investors to speculate on a future decline in interest rate levels. They work in the following manner: the investor buys a warrant which is exercisable in a set period, say two or three years.

The coupon is set and the warrant price is a negligible amount, say \$20 or \$30 for each option to purchase a \$1,000 nominal Eurobond. If interest rates decline to below the coupon specified with the warrant, then the overall purchase price of the bond—the \$1,000 plus the warrant price of \$20 or \$30 — may provide an attractive yield above prevailing rates.

But last week saw heavy selling and falling prices on a number of new warrants which came with bonds for Du Pont, Xerox, Manufacturers Hanover Trust and other issuers.

The problems developed in the middle of last week after the launch of six new bond-plus warrant deals. When IBM came to Europe to sell \$100m of 13½ per cent bonds 10 days ago, it also offered warrants priced at \$25 to purchase 13 per cent 1989 paper. These did well, trading above \$40 at one stage before settling at a more modest

6 month Euro-currency interest rates



premium price of \$31 on Friday.

lead-managers misjudged a coupon.

Mr Rudloff's main complaint was that prices were set too high and there was not enough room for "upside potential" — the prospect of capital appreciation from the warrant issue price. He even included the Du Pont deal in his remarks which CSFB had helped to lead manage.

The losses of various managers increased as warrant issue prices dropped lower last week. Du Pont's warrants were followed by Xerox \$30 warrants to buy 13 per cent 1987 paper. By Friday Xerox warrant price was \$18. Manufacturers Hanover warrants opened at \$20 on Thursday and fell to \$15 in 24 hours.

At these levels the warrants were beginning to attract some bargain hunters. For the managers who splattered the

market with cheap warrants, however, the damage was already done.

Elsewhere in the Eurodollar market, the heavy load of new issues led to some indigestion. The warrant upset also affected the accompanying bonds.

Du Pont's for example, traded at a discount of more than 2 per cent and sold slowly.

Eurocurrency deposit rates nudged upward as well and this made dealers nervous. The market was still making money by holding onto bond inventories at relatively cheap overnight financing costs — the phenomenon known as positive carry — but some inventories seemed rather heavy as the week closed, according to dealers.

Among last week's issues was a successful \$300m 14 per cent 1989 Eurobond for Deutsche Bank, guaranteed by Deutsche Bank Luxembourg and led by Deutsche, CSFB and Merrill Lynch.

The issue involves an interest-rate swap under which Bank of America, Credit Suisse and Merrill Lynch, as counter-parties, pay the 14 per cent Deutsche Bank coupon. In return Deutsche takes over floating rate debt and ends up paying below the London interbank offered rate.

The swap counter-parties either desire a fixed 14 per cent rate or manage to pass on the funds with an additional spread to their clients. Deutsche Bank meanwhile, refinances floating rate credits granted by its Luxembourg subsidiary.

Alan Friedman

CREDITS

Mexico takes 'only dignified alternative'

"THE ONLY dignified alternative in this difficult moment" With these words Sr Jesus Silva Herzog, Mexico's finance minister, spoke of the decision to institute a two-tier foreign exchange system last week.

The result of Mexico's decision came swiftly — a rapid 30 per cent depreciation of the peso against the U.S. dollar. The peso's fall was the second this year for a total depreciation of more than 60 per cent.

Limitations of foreign credit available to Mexico had led to unsustainable pressures on the peso, Sr Silva Herzog said.

In London and New York, as the dust began to settle, bankers reckoned the Mexican move would accelerate the rate at which spreads on its foreign currency loans will rise.

"The credit image of Mexico is not going to improve as a result of this two-tier package," said one expert on Mexican finance.

What will Mexico's deepening financial problems mean in the Eurocredit market? The consensus view appears to be that paying higher spreads on Mexican credits is no longer the only answer — bankers want reassurances that the situation will stabilise.

In Venezuela meanwhile, Bankers Trust and tomorrow marks the latest stage of formal Polish debt rescheduling talks in Warsaw. Western bankers are hoping to resist Poland's demand that more than 50 per cent of its 1982 interest payments of \$900m are returned immediately as fresh trade credits.

A.F.

Banks on "the run"	Assets at end 1981
Bank of America	121
Citicorp	119
Chase Manhattan	78
Manufacturers Hanover	59
Morgan Guaranty	54
(Continental Illinois)	47
Chemical Bank	45
Bankers Trust	34
Security Pacific	23
First Chicago	23

greatly depending on the quality of the issuing bank. But a convention has grown up that CD's from the 10 largest banks in the U.S. enjoy a special status, partly because only they are eligible for delivery under CD futures contracts. These are traded in an exclusive secondary market nicknamed "the run", which consists of the banks themselves and some two dozen top Wall Street dealers. The key feature of the market is that CD's are traded on a "no-name" basis: since all the banks are considered to be ton quality, their paper is interchangeable, and dealers must be ready to accept whatever bank's paper is offered to them in a trade.

The run works well so long as all the top 10 banks live up to their name. But at the moment one of them gets into trouble, the whole market is liable to weaken because traders discount the possibility that they will be landed with the troubled bank's paper.

David Lascelles

CURRENT INTERNATIONAL BOND ISSUES							
Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead manager	Offer yield %
U.S. DOLLARS							
Telmex [†]	50	1997	15	18½	100	CSFB, Merrill Lynch	18.250
World Bank ^{††}	300	1987	5	14½	100	Goldman Sachs	14.625
Saskatchewan [†]	150	1992	10	15	100	CSFB	15.000
Pac. Gas and Electric	60	1990	8	14½	100	CSFB	—
Am. Natural Resources ^{††}	50	1989	7	15½	100	Goldman Sachs	15.375
First Chicago Nat. Bk. [†]	100	1994	12	5½	100	Salomon Bros.	—
Du Pont ^{††}	200	1989	7	14½	100	Morgan Stanley	14.125
Sperry Corp. [†]	100	1989	7	15	100	Slyvia Eastman Paine	15.000
Xerox ^{††}	100	1987	5	14	100	Salomon Bros., Goldman Sachs	14.000
Deutsche Bank [†]	300	1989	7	14½	100	Deutsche Bank, CSFB, Merrill Lynch	14.250
Manufact. Hanover ^{††}	100	1986	4	15½	100	Goldman Sachs	13.500
Stm. Cal. Gas [†]	50	1989	7	15½	100	Morgan Stanley	15.000
* Not yet priced. [†] Final terms. ^{††} Placement. [†] Floating rate note. [‡] Minimum. [§] Convertible. ^{**} Registered with U.S. Securities and Exchange Commission. [†] With warrants. Note: Yields are calculated on an AIBO basis.							

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\$100,000,000

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August 9th, 1982

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August 9, 1982

Companies and Markets

WORLD STOCK MARKETS

NEW YORK

1982										1982										1982									
High	Low	Stock	Aug.	High	Low	Stock	Aug.	High	Low	Stock	Aug.	High	Low	Stock	Aug.	High	Low	Stock	Aug.	High	Low	Stock							
561	573	Columbia Gas	6	561	573	Columbia Gas	6	61	57	Gt Atl. Pan. Tcs	7	31	354	Schulman-Bar	351	31	354	314	Metromedia	22	61	64	Metromedia						
651	677	Combined Int'	5	651	677	Gt Basin Pet.	4	230	1384	Metromedia	22	21	147	Milton Bradley	17	124	134	Scott Paper	135	87.5	89	ACF Holding							
407	428	GAF Indust.	8	651	677	Gt Nth. Nekes	3	574	594	Gt Nth. Nekes	20	147	148	Monogram	17	124	134	Scott Paper	135	90	90	Alphold							
217	231	AMF	13	594	612	Gt Wm. Finan.	14	574	594	Gt Wm. Finan.	14	217	227	Seacor	24	204	214	Seacor	24	25.6	25.6	22.2 AZCO							
234	247	AMF	27	594	612	Gmwh. Edison	32	142	152	Gmwh. Edison	12	152	152	Seaport Power	31	194	204	Seaport Power	31	117.0	117.0	10.000 Cross Harbour							
444	454	AMF	27	594	612	Gmwh. Edison	32	152	152	Gmwh. Edison	12	152	152	Seaport Power	31	194	204	Seaport Power	31	120	120	70.000 Cross Harbour							
20	21	Avx Corp.	15	152	152	Gmwh. Edison	32	24	214	Gruenthal	32	111	111	Modern Mering	104	39	365	Searle (OD)	354	304	304	26.000 Cross Harbour							
117	128	Avx Corp.	15	152	152	Gmwh. Edison	32	152	152	Gmwh. Edison	12	152	152	Modern Mering	104	104	104	Searle (OD)	354	304	304	26.000 Cross Harbour							
324	334	Abbot Lab.	28	152	152	Gmwh. Edison	32	17	111	Gulf & Weston	117	111	111	Moore	131	29	29	Moore	131	41.5	41.5	41.500 Kowloon Wh.							
244	254	Acme Clav.	15	152	152	Gmwh. Edison	32	17	111	Gulf & Weston	117	111	111	Moore	131	31	31	Moore	131	5.95	5.95	5.95 Kowloon Wh.							
271	281	Acme Micro.	15	152	152	Gmwh. Edison	32	17	111	Gulf & Weston	117	111	111	Moore	131	31	31	Moore	131	4.30	4.30	4.30 Kowloon Wh.							
473	531	Acme Life & Gas	34	152	152	Gmwh. Edison	32	344	344	Gulf Oil	231	504	504	Morgan J P	494	384	384	Morgan J P	494	18.50	18.50	18.50 Kowloon Wh.							
147	271	Acme Life & Gas	34	152	152	Gmwh. Edison	32	504	523	Gulf Oil	231	504	504	Morgan J P	494	254	254	Morgan J P	494	18.50	18.50	18.50 Kowloon Wh.							
374	22	Ac Prod & Chem	25	152	152	Gmwh. Edison	32	504	523	Gulf Oil	231	504	504	Morgan J P	494	254	254	Morgan J P	494	18.50	18.50	18.50 Kowloon Wh.							
15%	22	Ac Prod & Chem	25	152	152	Gmwh. Edison	32	523	534	Gulf Oil	231	504	504	Morgan J P	494	254	254	Morgan J P	494	18.50	18.50	18.50 Kowloon Wh.							
152	152	Acme Life & Gas	34	152	152	Gmwh. Edison	32	523	534	Gulf Oil	231	504	504	Morgan J P	494	254	254	Morgan J P	494	18.50	18.50	18.50 Kowloon Wh.							
152	152	Acme Life & Gas	34	152	152	Gmwh. Edison	32	523	534	Gulf Oil	231	504	504	Morgan J P	494	254	254	Morgan J P	494	18.50	18.50	18.50 Kowloon Wh.							
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152	152	Acme Life & Gas	34	152	152	Gmwh. Edison	32	523	534	Gulf Oil	231	504	504	Morgan J P	494	254	254	Morgan J P	494	18.50	18.50	18.50 Kowloon Wh.							
152	152	Acme Life & Gas	34	152	152	Gmwh. Edison	32	523	534	Gulf Oil	231	504	504	Morgan J P	494	254	254	Morgan J P	494	18.50	18.50	18.50 Kowloon Wh.							
152	152	Acme Life & Gas	34	152	152	Gmwh. Edison	32	523	534	Gulf Oil	231	504	504	Morgan J P	494	254	254	Morgan J P	494	18.50	18.50	18.50 Kowloon Wh.							
152	152	Acme Life & Gas	34	152	152	Gmwh. Edison	32	523	534	Gulf Oil	231	504	504	Morgan J P	494	254	254	Morgan J P	494	18.50	18.50	18.50 Kowloon Wh.							
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152	152	Acme Life & Gas	34	152	152	Gmwh. Edison	32	523	534	Gulf Oil	231	504	504	Morgan J P	494	254	254	Morgan J P	494	18.50	18.50	18.50 Kowloon Wh.							
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FINANCIAL TIMES

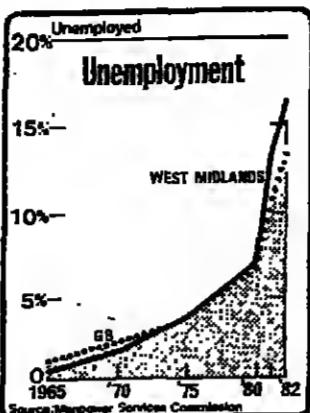
Monday August 9 1982



Scorn at 'upturn' joined by alarm

West Midlands: REGION IN RECESSION

Arthur Smith sets the scene in the first of a series on the crumbling industrial heartland



INDUSTRY IN the West Midlands, where jobs this year have disappeared at the rate of 11,000 a month, leads the campaign for government action to prevent more cuts in the manufacturing base.

Mr Cliff Walliker, chairman of West Midlands region of the Confederation of British Industry, said last night: "Jobs are going on a scale and at a pace that makes public employment-creation schemes and any successes achieved by small companies almost irrelevant."

His council was some months ago the first to pour scorn on Whitehall and Westminster talk of a possible upturn in the economy. Midlands industrialists for most of the year have been warning that orders remain low, cash-flow is deteriorating and redundancies will continue.

Now there is new concern of more cuts. Car-industry sales this month, with introduction of the Y registration-mark, will be crucial to the pace of activity in a region where about one in six of manufacturing jobs are directly dependent on the automotive sector.

Automotive Products has just said 900 jobs must be axed and 7,500 workers put on short-time because of continuing weak demand. Talbot is shedding 450 jobs to end short-time working. There is concern BL's efforts to cut costs could force customers-orders overseas.

Any redundancies would follow a dramatic contraction of activities by the main assemblers in the region, BL, Talbot and Massey-Ferguson.

U.S. bank regulators rescue Abilene

By David Lasclef in New York

U.S. BANK regulators have had to rescue another troubled energy-lending bank in the southern states.

The Federal Deposit Insurance Corporation announced at the end of last week it had arranged for the Abilene National Bank in Texas to be taken over by the Mercantile Texas Corporation, one of the state's largest banks.

The rescue comes only a month after the collapse of Penn Square Bank in Oklahoma, which caused huge losses. The Abilene bank is about the same size, but its problems are expected to be less damaging.

Abilene, unlike Penn Square, did not sell huge amounts of loans to other banks. Its rescue means it will stay in business and uninsured deposits will be secure.

The bank had assets of about \$500m (£292m) and was a large lender to local energy companies. The quality of its loan portfolio deteriorated with the decline in oil prices.

Its problems increased when Penn Square collapsed, and highlighted the strains that energy-lending banks were suffering. Abilene had a serious run on deposits which it was unable to staunch even though it took out newspaper advertisements to reassure depositors that all was well. The Office of the Comptroller of the Currency, which examines U.S. banks, also took the unusual step of announcing publicly that it believed the bank to be sound.

The deterioration continued, however, forcing regulators to arrange the rescue.

The FDIC will deposit \$50m with Abilene at below-market rates for five years to facilitate the merger with Mercantile Texas.

Continued from Page 1

Pertini

of Confindustria, the private employers' association, warned yesterday that the political crisis would only add to the dangers of a slump in output and a further rise in unemployment when activity resumed in September.

The crisis had cut short the Government's programme to restrictive Italy's public finances, he said.

Hopes of measures to revive industry had vanished. But it was essential the politicians tackled the country's underlying economic problems at once, he added.

In the meantime calculations are already under way for a possible election date. The dates most widely canvassed are the last Sunday in October, and either of the first two in November.

The Socialists appear to be taking the line that only agreement between the parties on measures to restore authority to governments, in particular by abolishing secret parliamentary votes of the type which proved fatal last week to Sig Spadolini, will make them relent from forcing a dissolution.

UK assesses new oil platform

By RAY DAFTER, ENERGY EDITOR

NORTH SEA oil companies are evaluating a British-designed oil production platform which could provide an answer to small, mainly economic fields.

Mr Alex Copson, the platform's designer, claimed at the weekend that an integrated production, storage and transportation system could be built for \$450m (£260m), about half the cost of a conventional fixed steel platform.

Among the companies looking at the concept is Phillips Petroleum, which is seeking cost-effective ways to exploit its complex of Thelma, Tiffany and Toni fields in block 16/17, about 140 miles north-east of Peterhead, Scotland.

British, the state exploration and production corporation, which is about to develop the Clyde Field at a cost of almost £100m, is also to study the system, it is understood.

In the next few weeks a new company, Interig, is to be established to design, build, sell and

lease the floating platform. About £5m is being raised from the City and international engineering companies, although the majority interest in Interig will be held by the present backers of the project including oil producer Mr Algy Clift, Mr Copson, and entrepreneur Mr Richard King.

Mr Copson—a director of Clift Copson Designs, the company involved in the initial design—said that unlike other semi-submersible floating production systems his platform could continue operations in the worst weather and roughest seas. It could also re-inject natural gas into oil fields and operate in water depths of more than 2,000 feet.

Mr Copson, a former deep-sea diver, said the idea came to him while working in the North Sea. Operations on the semi-submersible drilling rig had been suspended because of bad weather.

"I thought there must be a

better way. What was needed was a transition from the oil industry's version of a bi-plane to something like a jump jet."

Originally Mr Copson, 31, tried to obtain financial backing from the City. "I encountered lack of interest, lethargy—you name it," he said. Mr Clift came to his rescue. So far about £250,000 has been spent on designs and tank testing models.

Mr Copson is proposing a novel way of repaying Mr Clift—if the concept ever becomes a commercial reality. He wants to make sure that the Clift oil company is provided with an equity stake in any future field development incorporating the production design. This, he says, will be a condition of the platform's sale or leasing arrangement.

No such restrictions are planned for North Sea fields developed under existing licences, however. Neither will he be seeking special concessions from any overseas customers.

Steel pact

Continued from Page 1

been informed officially by the U.S. Administration that the agreement had been rejected by the U.S. steel industry.

In a statement issued through the EEC office in Washington, Viscount Davignon appeared to be trying to give the Reagan Administration more time to try to persuade the U.S. industry to accept a deal which would limit European exports of 11 steel products to 5.75% per cent of the U.S. market.

In return the deal calls on the U.S. industry to drop legal action against EEC producers on grounds of unfair trading practices. U.S. Steel made it clear, however, that it was not prepared to do so on those terms.

The Brussels Commission is

thought to have made urgent representations over the weekend to the U.S. Commerce Department to establish whether Washington views U.S. Steel's attitude to the pact as marking the end of the steel peace bid.

Brussels is now waiting to hear whether the Reagan Administration will use maximum political pressure to make the American steel industry accept the deal.

The problem will be further complicated today by the U.S. Commerce Department's scheduled findings on an array of anti-dumping cases that have been brought against EEC steel producers by their U.S. competitors as a complement to the anti-subsidy suits that triggered Brussels' attempts to

strike a "global" EEC-U.S. steel trade deal.

If, as is likely, the department finds that European exports have been subsidised and if a separate ruling in September finds that the U.S. industry has suffered material injury as a result—heavy duties would officially be levied on European steel shipments to the U.S.

At the end of last week's negotiations the EEC delegation was assured by Mr Malcolm Baldridge, the U.S. Commerce Secretary, that the Administration would exert maximum political pressure on the U.S. industry to go along with the deal.

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Members of the group would work with those conferences in reviewing world airline market conditions on a route-by-route basis and, where necessary, propose new discount rates for approval by the respective governments.

"As an airline group, we shall now be meeting with government bodies to achieve agreement on moves to end market malpractices, in the best long-term interests of the air travel consumer, the bona fide licensed travel agent and the airline industry," Mr Ritchie said.

The main "malpractices" which the group intends to fight include illegal fare cutting (offering tickets below officially approved rates), paying excessive commissions to licensed travel agents and paying commissions to non-licensed agents.

The member-airlines of the Fare Deal Monitoring Group are British Airways, British Caledonian, Aerolinas Argentinas, Air Afrique, Air Canada, Air France, Juan Airlines, KLM, Middle East Airlines, Pan American and Qantas.

There are many airlines that are not members and who cannot be found by fare-fixing rules. Non-member airlines often sell tickets at cut rates (with the tacit approval of their governments) in competition with IATA airlines, forcing the latter to

reduce their fares. The logic of the lunatic asylum," he said.

Mr Ritchie said that airlines throughout the world had already introduced a wide range of discount fares and improved their services in recent years, "all above board and available through safe, licensed travel agents."

He said that one of the Fare Deal Monitoring Group's immediate tasks was to provide guidance on the development of

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Government hardliners defend economic strategy

By Margaret Van Hatten

mie adviser, said yesterday: "The region went into a nose-dive in 1980 and there are no signs of it coming out. The only figures we can project are of an upward climb in unemployment. The region's basic industries have been chopped away and as yet there are no new industries to take their place."

Mr Walliker, for the CBI, said the low level of pay settlements underlined there was no sign of recovery in the region. Many deals in the region were being struck at about the 2 to 3 per cent level. Many employees had foregone increases.

Union membership dropped sharply. Transport and General Workers' Union membership in the region has fallen by 105,000 to 282,000.

Finances as well as the merits of a dispute are becoming important in determining whether official backing is given.

The growth of unemployment and the series of reverses delivered to the shopfloor movement, particularly at BL, undermined the strength of unions in the West Midlands, once noted for their militancy.

• The decline in the civil engineering industry is accelerating, particularly in the Midlands and North West, with all except smaller companies showing a drop in orders compared with three months ago, according to a report published yesterday by the Federation of Civil Engineering Contractors.

It says larger companies have steady growth, dipped after

such as GKN, Lucas, AE, Rubery Owen, Wedgwood, and Royal Doulton, lost 180,000 jobs in the 12 months to June 1981. Another 39,000 jobs went in the following six months. Cuts were continuing at the rate of about 11,000 a month this year.

The shake-out has spread well beyond the vehicle, engineering and metal-finishing industries. Workers in the ceramics industry dropped from 50,000 to 31,000. Even service-sector employment, which had shown steady growth, dipped after

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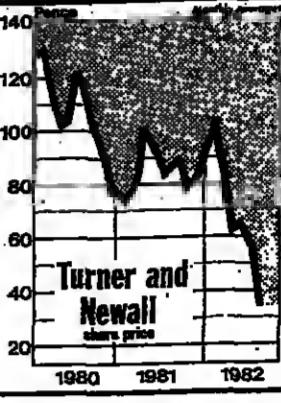
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THE LEX COLUMN

The reshaping of Turner & Newall



Turner & Newall has been the most spectacular casualty of the equity market's latest bout of jitters about heavy manufacturing shares. On one day last week when the market as a whole was rising the £1 nominal shares dropped from 45p to 32p—a fall which looked like the anticipation of terminal suspension. A statement from the company designed to inject a sense of reality, if not reassurance, provoked a rally, but by Friday evening the price was back down to 34p, and the market capitalisation to £36.9m.

After a long period trading

near to par, the shares began to slide after the preliminary statement in March—a bitter disappointment to supporters of the Chancellor's economic strategy appear to be taking care to tone down their predictions and to avoid striking a note of false optimism.

Mr Norman Tebbit, the Employment Secretary, criticised the "doom-mongers" who saw little hope of a decline in unemployment. The pessimists had been wrong about the Government's ability to reduce inflation and would be just as wrong about unemployment, he said at the weekend.

He avoided carefully any predictions about when unemployment would start to fall.

"New technology and work

ing practices mean that many old jobs are disappearing, but new ones will take their place," he said. "This has always happened in the past and will be just as true in the future."

He gave no indication of when or where he expected this to happen, turning instead to attack "short-sighted militant union leaders" who were "perfectly happy to pursue their own selfish political ambitions by trading on the unemployed."

Mr Tebbit's attack on trade unionists comes as the Government braces itself for a new round in the pay dispute in the health services. Much hangs on whether the Royal College of Nursing, due to vote on August 26, accepts what the Government insists is its final offer.

The nurses' refusal of an earlier offer appears to have taken the Government by surprise and the possibility of a second refusal, which could bring chaos to the health services, might also strain existing tensions in the Cabinet.

Both the Prime Minister and Sir Geoffrey Howe are determined that the special cabinet session on September 9 to discuss government spending should not turn into a "wet" versus "dry" clash over the need for a mini-budget to boost the economy.

Mr John Biffen, leader of the Commons, and Mr Leon Brittan, Chief Secretary to the Treasury, both made speeches at the weekend intended evidently to pre-empt Cabinet re-runs of earlier battles.

Weather

UK TODAY

CLOUDY, becoming bright. Midland, E. and Cen. N. England, S. Wales. Sunny, cloud later. Max. 22C (72F).